

Joint Programme for Children, Food Security and Nutrition in Cambodia

REPORT ON THE

FIFTH PROGRAMME MANAGEMENT COMMITTEE MEETING

Date: 13 December 2011

VBNK Meeting Room

Phnom Penh

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Acronyms

AECID ANC BCC CARD CMDG ECCD EDI ERG FAO FFS FSF FSN FSNIM TF FSNDAT HC H.E. HKI IEC IPC ILO IFA JPCFSN LOA MoLVT MoH MoEYS MAFF MAM	Spanish International Cooperation Agency Antenatal Care Behavioral Change Communication Council for Agricultural and Rural Development Cambodia Millennium Development Goals Early Childhood Care and Development Enterprise Development Institute Evaluation Reference Group Food and Agriculture Organization of the United Nations Farmer Field School Food Security Forum Food Security Forum Food Security and Nutrition Information Management Task Force Food Security and Nutrition Data Analysis Team Health Center His Excellency Helen Keller International Interpersonal Education Material Integrated Food Security Phase Classification International Labour Organization Iron Folic Acid Joint Programme for Children Food Security and Nutrition Letter of Agreement Ministry of Labour and Vocational Training Ministry of Health Ministry of Education, Youth and Sports Ministry of Agriculture, Forestry and Fisheries Moderate Acute Malnutrition
M&E MNPs	Monitoring and Evaluation Multiple Micronutrient Powders
MDG	Millennium Development Goal
NAP	National Action Plan
NMCHC	National Maternal and Child Health Center
NGO	Non-Governmental Organization
	National Programme Coordinator
NNP PCC	National Nutrition Programme Provincial Coordination Committee
PDA	Provincial Department of Agriculture
PMC	Programme Management Committee
PNC	Postnatal Care
RACHA	Reproductive and Child Health Alliance
RGC	Royal Government of Cambodia
TWG	Technical Working Group
UN	United Nations
UNRC	United Nations Resident Coordinator
UNICEF	United Nations Children's Fund
UNESCO	United Nations Educational, Scientific and Cultural Organization
WHO	World Health Organization
WFP	World Food Programme

Programme Management Committee (PMC) Component:

Co-chairs:

- H.E. Srun Darith, Deputy Secretary General of CARD
- H.E. Mr. Douglas Broderick, United Nations Resident Coordinator

Secretariat:

- Mr. Ung Kim Heang, National Programme Coordinator
- Mr. Savun Sam OI, Provincial Programme Coordinator for Svay Reing Province

Members:

- Ministry of Health (MoH)
- Ministry of Agriculture, Forestry and Fisheries (MAFF)
- Ministry of Labour and Vocational Training (MoLVT)
- Ministry of Education, Youth and Sports (MoEYS)
- United Nations Children's Fund (UNICEF)
- World Health Organization (WHO)
- Food and Agriculture Organization of the United Nations (FAO)
- World Food Programme (WFP)
- International Labour Organization (ILO)
- United Nations Educational Scientific and Cultural Organization (UNESCO)

Honourable guests:

- H.E. Mr. Carlos Blasco Villa, Ambassador of Spain
- Mr. Juan Pita, AECID General Coordinator, Spanish International Cooperation Agency (AECID)

Apology:

- H.E. Prof. Sea Huong, Undersecretary of State, Ministry of Health
- Mr. Ros Thoeun, Provincial Programme Coordinator for Kampong Speu Province

Documents distributed during the meeting:

- Minutes of PMC meetings (1st, 2nd, 3rd and 4th meeting)
- Report of the mid-term evaluation of the MDG JP
- Improvement of plan responding to the recommendations of the mid-term evaluation of the MDG JP for PMC endorsement
- Drafted annual workplan and budge 2012 for PMC approval

Programme inputs (policies, strategies, and IEC materials) developed with the support of joint programme displayed at the meeting:

- National Policy and Guidelines for Micronutrient Supplementation to Prevent and Control Deficiencies in Cambodia (WHO/UNICEFWFP/NGOs)
- National Interim Guideline for the Management of Acute Malnutrition (WHO/UNICEF/WFP/NGOs)
- Curriculum for Master of Science in Nutrition (WHO)
- National Nutrition Strategy (UNICEF/WHO/NGOs)
- Orasel Kits and IEC/BCC materials (WHO/PSI)
- National Strategy for Behavioural Impact (COMBI) Campaign to Promote Complementary Feeding in Cambodia: 2011-2013 and IEC/BCC materials (UNICEF/WHO)
- FSN media guide book for journalists (UNESCO)
- Nutrition Hand Book for Family (FAO)
- A study on working women in factories and maternal health focused on nutrition component (ILO)
- Radio dramas on breastfeeding, complementary feeding, nutrition (ILO)
- Three types of food, maternal Heath, antenatal care, eating well at the workplace (ILO)
- Radio magazines on missing period go to the health centre and three types of food, eating well (ILO)
- Banners: 6-month breastfeeding (ILO)
- T-shirts: Together We Can Make Maternity Protection at the Workplace, a Reality;
 There Should Be a Gap of Two Years Between Each Child for the Sake Maternal Health. (ILO)
- Posters on Food types (ILO)
- Posters on Occupational, Safety and Health (ILO)
- Leaflets on breastfeeding, complementary feeding, and food types (ILO)

MINUTES OF THE MEETING

I. Opening remarks by H.E. Mr. Douglas Broderick, United Nations Resident Coordinator, the Co-Chair of the PMC:

To begin the opening remarks of the PMC meeting, Mr. Douglas welcomed the representatives of relevant line Ministries of the Royal Government of Cambodia, especially from MoH, MAFF, MoLVT, and MoEYS, the representatives of the six UN Agencies from UNICEF, WHO, WFP, FAO, ILO and UNESCO for sharing good coordination. He also expressed his thanks to UNICEF for organizing the meeting today at VBNK.

Mr. Douglas welcomed H.E. Mr. Carlos Blasco Villa, Ambassador of Spain and Mr. Juan Pita, AECID General Coordinator, Spanish International Cooperation Agency (AECID). He took the opportunity to express his gratitude to the Spanish Government who supports UN Joint Programmes in Cambodia. He added that the meeting marks the end of the year 2 of the joint programme for children, food security and nutrition in Cambodia where many activities have been carried out both at the national and sub-national level. Many trainings, inputs as well as coordination and advocacy activities have been produced and carried out at both provinces within these two years. He continued that the provision of multiple micronutrient powders and the implementation of management of acute malnutrition started last year and will continue in 2012. The provision of trainings and health education to farmer field school members, teachers, factory managers, garment workers, commune members and village health support groups has also been done in these past years and will continue to be carried out in the coming year.

Along with learning about the progress that has been made, Mr. Douglas suggested the PMC members actively participate in the discussion and endorsement of the improvement plan activities responding to the recommendations of the mid-term evaluation of the joint programme that finished in September 2011 and the annual work plan and budget for 2012. He stressed the importance of PMC members to support sound monitoring and evaluation, by reviewing reports and help identifying lessons learnt during implementation, as well as to share information and documentation among other agencies and partners.

At the end of his remarks, Mr. Douglas invited all participants to look through all the inputs and IEC materials as well as policies, strategies which have been produced and developed with the support of MDG JP during these two years. These materials are displayed on the table in this meeting room.

II. Opening remarks by H.E. Mr. Srun Darith, Deputy Secretary General of CARD and the Co-Chair of the PMC:

H.E. Mr. Srun Darith extended his sincere thanks to his co-chair, H.E. Mr. Douglas for sparing his time to co-chair this PMC meeting today. His Excellency also expressed his thanks and gratitude to PMC members from relevant line ministries and government counterparts as well as the colleagues from UN implementing agencies. He, on behalf of the Royal Government of Cambodia and the Council for Agricultural and Rural Development (CARD), highlighted the importance of the involvement of CARD for this joint programme. He also took this opportunity to thank H.E. Mr. Carlos Blasco Villa, Ambassador of Spain and Mr. Juan Pita, Spanish Cooperation Agency participated the meeting today. He requested the Spanish government to continue its support and collaboration after the phase-out of the programme.

He recalled the roles and responsibilities of the PMC to ensure successful implementation of the Joint Programme for Children, Food Security and Nutrition in Cambodia through oversight and coordination of the joint programme at a management level. He, therefore, encouraged each member actively participates in the important meeting. He then proceeded to the agenda items, by asking PMC members if there were any suggestions, comments, or feedbacks on the agenda. There were no comments or feedbacks from the floor. Before continue to agenda item number one H.E. Darith took the opportunity to invite Mr. Carlos Blasco Villa to give remarks.

III. Remarks H.E. Mr. Carlos Blasco Villa, Ambassador of Spain:

Mr. Ambassador expressed his thanks to PMC co-chairs for inviting him to participate in the PMC meeting. He thanked the Royal Government of Cambodia for their collaboration and the implementation of this MDG-F joint programme. In response to the remarks made by H.E. Srun Darith requested the Government of Spain to continue their supports in the future after the programme phase-out, Mr. Ambassador mentioned that he is happy to work in Cambodia. He informed that a new government has just been formed after the recent election, and therefore he could not confirm further support and collaboration. However, he said he would put his effort to bring this message and try to convince his government to continue the support to Cambodia and hope that we could continue our collaboration and work in the future.

IV. Presentation the programme inputs (Policies, Strategies and IEC/BCC materials) developed with the support of the MDG JP, by Mr. Ung Kim Heang, MDG National Programme Coordinator:

Before proceed to the first agenda items, Mr. Douglas invited all participants to do selfintroduction by given name, role and responsibility and its institution. He then invited Mr. Ung Kim Heang, National Programme Coordinator to present the programme inputs (policies, strategies and IEC/BCC materials) developed with the support of the MDG-F JP within these two years.

Mr. Kim Heang took this opportunity to express his sincere thanks to His Excellencies, the PMC Co-chairs and the PMC representatives from relevant government line ministries and UN agencies for attending the meeting today. He did not go in detail to present the PMC meeting on each of these programme inputs developed under the JP, instead he invited all the members to have a look to all these policy, strategy and IEC materials during the break time. Mr. Kim Heang added that the main purpose to present these programme inputs is to inform the PMC members that there were a lot of time is used for discussion in the development of these policies, strategies and IEC/BCC materials between government and development partners prior to the ground implementation at the subnational level. Although this JP is phased out in the future but these documents will be as important guidance for implementation of such activities.

Finally, Mr. Kim Heang expressed his thanks to all UN implementing agencies and government partners for their collaboration and assistance to develop all these programme inputs. Please find the detail programme inputs (policies, strategies and IEC/BCC materials) in page 4 above.

V. Presentation main results of the mid-term evaluation and improvement plan by Mr. Joel Conkle, Nutrition Specialist (UNCIEF):

At the beginning Mr. Joel Conkle gave a brief introduction that the mid-term evaluation was conducted in September 2011 by an international consultant (Mr. Keith Fisher) and a national consultant (Mr. Khin Mengkheang). The evaluation team met with different people at the national level and sub-national level of both targeted provinces. At the national level the team met with JPTWG, UNRC, Spanish Cooperation Agency, PMC members from the government partners and involved NGOs such as RACHA, HKI and EDI who mainly involved in the development and implementation of MDG-F JP. At the sub-national level the evaluation team met with PCC team, HC, Factory managers and workers, Commune council members, teachers, Village health support groups and local NGO based at the provinces.

He then presented the main findings of the mid-term evaluation at different levels, including at the design level, at management and efficiency, at outcomes and results- effectiveness, sustainability, recommendations and the improvement plan. Please find the attached presentation of main findings in annex 1 and the improvement plan responded to the recommendations of the midterm evaluation in annex 2.

After finished the presentation of findings and recommendations, Mr. Conkle requested the PMC co-chair and all the meeting to endorse the improvement plan. Each activity in this improvement plan has been discussed amongst the JPTWG/Evaluation Referent Group (ERG) to response to issues raised in the recommendations.

VI. Discussion:

Mr. Douglas: Requested Mr. Conkle to elaborate on the major recommendations in the midterm evaluation. He also would like to know the impact of the programme relating to the reduction of malnutrition and how much MDG-F JP reached beneficiaries. In response, Mr. Conkle replied that there are 15 recommendations from the mid-term evaluation some of which have been discussed and solved within the JPTWG and incorporated them into the Annual Workplan Plan 2012. Some of the recommendations addressed to the PMC and key partners, joint monitoring framework, specific activities such as MNPs, management of acute malnutrition, OSH and maternity protection for factory women, main streaming FSN into ECCD, Farmer Field School training, M+E and reporting, IEC materials, FSN capacity building, coordination, participation from civil society. However, regarding the impact of the programme Mr. Conkle replied that the visibility impact of the programme can be seen immediately, for example the provision of multiple micronutrient powders (MNPs) to children aged 6 – 24 months old. He pointed out that most of the caretakers reported their children's health has improved; much more active than before, their skin looks brighter and they have better appetite (eat more) within weeks or a month after taking the MNPs. Mr. Conkle highlighted that the reduction of stunting cannot be seen within this short period of time but we can wait for the endline survey of the MDG-F JP plans to be conducts in 2013.

Dr. Viorica asked: I learned that the JPTWG has already agreed and addressed most of the MTE recommendations in the matrix format, is this correct? In replying Mr. Kim Heang, National Programme Coordinator mentioned that yes, all these recommendations has been discussed within the JPTWG/ERG before submitted for PMC for approval. In addition, some of the recommendations have been addressed in 2011 and in the AWP and budge 2012 already.

H.E. Srun Darith added that 'We can assess the impact of the training. In 2011 CARD conducted the sensitization training of FSN 4 or 5 training sessions at the sub-national level of both provinces. Each time of the training we assessed the outcome of the training through the pre and post-test of the training. For assessing the impact of the training in the long run we can assess though conduct monitoring and follow up to commune councils before or at the same time of the preparation of the planning process and check with them to ensure that the FSN issues has been highlighted in the commune investment plan. Regarding the future sustainability of the Provincial Coordination Committee (PCC) at the provincial level when the program phase out, H.E. Darith explained that CARD has been discussed this issue with Deputy Governor of Kampong Speu on the possibility to incorporate the current PCC with the existing committees at the provincial level including the provincial consultative committee to de designated to deal with this work in the future. His Excellency added that for us (CARD) we are ready to work in this coordination level and this issue is in our plan.

Mr. Luc Hieu: Regarding the impact on farmers, Mr. Luc explained that each farmer field school (30 farmers per group) has received at least 1 nutritional lesson (on vegetable...) and demonstration on good recipes for complementary feeding of children aged 6 - 24 months using as much as possible vegetables from farmers homestead gardens. The plantation of these vegetables is promoted by the joint programme through training sessions focusing on vegetables and their nutritional values (presence of vitamins and minerals in vegetables) and also through practicing and demonstration sessions on vegetable planting especially in demonstration gardens with key farmers. In addition, each farmer field school has at least 3 members who are village health support groups (VHSG) in their community, and these VHSG members share nutritional lessons they have received inside their FFS group.

Mr. Douglas: asked about the sustainability of MNPs MNPs, will the MNPs be produced in Cambodia in the future? Mr. Conkle replied that there is no local production of MNPs in Cambodia, but Vietnam has produced MNPs and if Cambodia procures MNPs from Vietnam, we hope the cost will be lower than what we have to pay now.

Before go to the break session the PMC meeting endorsed the improvement plan of the midterm evaluation presented by Mr. Conkle. Mr. Douglas invited and encouraged all PMC members and participants to review the displayed programme inputs (policies, strategies, and IEC/BCC materials) developed with the support from the joint programme.

VII. Presentation annual workplan and budget 2012: Mr. UNG Kim Heang, National Programme Coordinator

Mr. Kim Heang thanked to H.E Darith, the co-chair of the PMC meeting for inviting him to present the annual workplan and budget 2012. He started the presentation by giving the updated information of the programme implementation in 2011. He highlighted that many of the activities has been accomplished in 2011. Those activities included the development of policy, strategy and IEC/BCC materials and trainings¹ as well as supply of inputs (both health and agricultural inputs)².

Mr. Kim Heang added that for 2012 some of the activities under UNCEF will continue under the HSSP2 and health equity fund resources. The remaining activities will be implemented using the MDG-F funds. The following activities are the main focus of 2012 workplan:

- Continue to support in the design, production and implementation of BCC strategies, IEC/BCC and training materials on breastfeeding including mass media campaign on complementary feeding and IFA.
- Continue to build the capacity of government counterparts, community members, employers, garment workers and village health support groups through provision of various trainings with regards to the complementary feeding, breastfeeding, maternity protection and management of acute malnutrition and MNPs.
- Continue to support in the advocacy activities to different stakeholders on FSN issues through launching media hand book on FSN and training journalist, Training on FSN & ECCD to teacher trainers at both provinces and at national level. Conduct extensive monitoring and evaluation.
- Continue to support in the expansion of the management of acute malnutrition as well as finalize the national plan of action of ECCD with nutrition mainstreamed
- Support and coordinate with CARD, NIS, the Food Security and Nutrition TWG, and the Food Security and Nutrition Information Management Taskforce through organizing workshops with CARD & FSN data analysis team to produce quarterly bulletins on FSN and technical support to food security data analysis team to produce ARC-GIS map.
- Support improvements to and maintenance of FSNIS website and build the capacity of CARD to update--the online Food Security Atlas (version 3) as well as Produce updated commune-level poverty maps.

¹ Trainings mean all kind of training provided to the staff of PoE, PDA, DoLVT, PHD, HC, VHSG, FFS, CC members and so on....

² Health inputs are including the provision of CSB++, BP100and MNPs as well as IEC materials. Agricultural inputs are including the provision of vegetable seeds, fertilizer, hoe, water can and chicken.

Mr. Kim Heang highlighted that for 2011 and 2012 UNICEF has transferred some activities (activity 3.1.2, 3.1.3, 3.2.6) and transferred \$25,000 to support activity 3.1.7 of WFP. Total budget transferred to WFP within these two years (2011 and 2012) is USD 73,616. He also pointed out that based on the recommendation from MTE, UNESCO proposed new activity on M+E to be included in activity of 3.1.20. In addition, Mr. Kim Heang continued that there will be a final evaluation of the MDG JP and conduct end-line survey by using budget from 3.2.8 and 3.2.3 respectively. These activities are likely to merge together and will probably be implemented in 2013. Thus, it needs to request for no cost extension later on.

For the implementation of management of acute malnutrition, Mr. Kim Heang reiterated that the MTE recommended reviewing a costed workplan for limited expansion in health centers over the remaining period of JP. Based on this the JPTWG especially (UNCIEF, WHO and WFP) decided not to implement province-wide in the two provinces as original plan. Instead, they plan to scale up only to new 5 HCs in Svay Reing in 2012 and another 14 HCs in Kampong Speu in addition to the existing 5 HCs implemented in 2010. In addition to this implementation, UNICEF and WFP planned to support a NGO to implement the management of acute malnutrition in some HCs (around 10 HCs) in Kampong Speu province. By 2012 the total of HCs implementing the management of acute malnutrition in the two provinces will be 34 HC. Please find presentation of the annual workplan and budget 2012 in annex 3 and detail activities of the annual workplan and budget 2012 in annex 4. The last slide presentation he presented the summary budget by UN Agency for 2012:

- Total budget request for 2012: \$ 1,286,635.50
- Carry over from 2011 to 2012: \$492,571.57
- % budget committed to date (by 13 December 2011): 79%
- % disbursed rate as of 31 June 2011: 32%

	Budget Req	uest 2012	7-4-1	Carry over	Total committed to date	
UN Agency	Program Cost	ISC 7%	- Total	from 2011		
UNICEF	\$573,513.00	\$40,146.00	\$613,659.00	\$225,000.00	\$1446,090.00	
WHO	\$158,000.00	\$11,060.00	\$169,060.00	\$55,500.00	\$545,100.00	
FAO	\$96,250.00	\$6,737.50	\$102,987.50	\$1,431.57	\$311,636.00	
WFP	\$215,900.00	\$15,113.00	\$231,013.00	\$145,000.00	\$328,520.00	
ILO	\$95,782.00	\$6,510.00	\$102,292.00	\$53,440.00	\$188,824.00	
UNESCO	\$63,200.00	\$4,424.00	\$67,624.00	\$12,200.00	\$129,025.00	
TOTAL	\$1,202,645.00	\$83,990.50	\$1,286,635.50	\$492,571.57	\$2,949,195.00	

Summary Budget by UN Agency for 2012:

VIII. Discussion:

His Excellency Srun Darith opened the floor to all participants for question and clarification to the presentation made by Mr. Kim Heang. He then raised a few questions for clarification especially to activities under outcome 2 and outcome 3. For outcome 2, the activity 2.1.8 focus on follow up FSN decentralized training to commune council to integrate FSN into commune investment plan. His Excellency expressed his concerns as this activity as it is CARD's responsibility. He afraid that with this activity is under budget to cover all the follow up activities over the year. In addition, he highlighted that CARD provided many sensitized FSN trainings to subnational level in these past years. For outcome 3 most of the activities support to CARD. His Excellency expressed that the budget under output 3 raised by WFP is more about personnel, smaller portion for programme printing, publishing FSN Bulletin and organizing workshops. For instance, the development of FSN bulletin in 2012 we will have 4 main workshops over the year. As original discussion in 2010 we discussed together to have a 2 or 3 days meetings amongst the Food Security Nutrition data Analysis Team (FSNDAT) outsides town with aims to bring them to meet together, discuss and develop the bulletin. His Excellency explained the whole process of FSN bulletin development to the PMC meeting and he expressed his concerns that in the future the burden will fall to CARD when there is no supports to the FSN bulletin production. He added that we cannot work alone for the production of this bulletin and we really need collaboration and support from the FSNDAT members. Thus, the capacity building to this team is very essential to ensure that they will be able to work independently. However, he felt that this budget for this activity is not enough and suggested to have room of flexibility for supporting these activities. His Excellency asked to explain what is the budget for personnel is use for? In replying Mr. Joel responded that the use the budget for personnel mainly use for capacity building to government staff and technical support. Mr. Joel asked if CARD is able to work with no support in the future.

Mr. Kim Heang took the opportunity to inform the PMC meeting that CARD with the support of WFP will organize a two-day workshop retreat in Sihanuk Ville amongst the FSNDAT and development partners. The purpose of the workshop aims to identify challenges; lessons learned and find way to improve the whole process of the FSN bulletin production for the coming years.

Ms. Ediths, added to what Mr. Joel raised that the budget for personnel use to build capacity and support system to government. She agreed to the information that Mr. Kim Heang informed on the retreat workshop in January 2012 amongst the FSNDAT and she hoped that the team will be able to identify challenges; lessons learned and find way to improve the whole process of the FSN bulletin development. Mr. Joel commented that he has no object and well noted to the concerns from CARD and will make sure that the budget will be managed well to support the government capacity.

His Excellency Darith then asked his co-chair, Mr. Douglas, if he has any comment before the meeting approve the annual workplan and budget 2012. Mr. Douglas responded that he has no any comment and the co-chairs approved the annual workplan and budget 2012 with total cost \$ 1,286,635.50 and \$ 492,571.57 carried from 2011.

IX. Concluding remarks of the co-chairs:

His Excellency Srun Darith, the co-chaired of the PMC thanked to his co-chairs for sharing his time to lead the meeting and also thanked to government counterparts and development partners supported the joint programme. He expressed his sincerely thank to Mr. Richard Bridle, UNICEF representative for always support and play a leading role in this joint programme and hosting the meeting. He invited Mr. Douglas to give conclusion remarks.

Mr. Douglas thanked H.E. Darith and he concluded the meeting with highlighted the main points from the meeting as bellow:

- Follow up the 15 recommendations of the midterm evaluation
- Review the impact of IEC materials produced under the MDG JP
- Follow up the workshop retreat of FSN bulletin in January 2012

Mr. Douglas informed the next PMC will be announced later by the PMC secretariat, MDG National Programme Coordinator.

Mr. Richard Bridle, UNICEF Representative took this opportunity to express the importance of having this joint programme to address malnutrition in Cambodia. He also informed the PMC on the good collaboration between UNICEF and VBNK. He added that for those who did not know VBNK is a well-known institution to build staff capacity both government and development partners. He continued that the purpose of the joint programme is for children under nutrition and to scale up acceleration of malnutrition issues to all provinces in the future. He highlighted the commitment by the Royal Government of Cambodia lead by the Prime Minister Hun Sen and H.E. Dr. Mom Bun Heang, the Minister of Health to put effort together into the national action plan 2012 on the acceleration of malnutrition in Cambodia with planned to a high level forum on Nutrition in 2012.

The meeting finished at 10.30 am.

X. Next Meeting Date: May or June 2012. Place to be identified. Exact date to be informed by the PMC Secretariat later.

XI. Annexes:

Annex 1: Presentation main results mid-term evaluation and improvement plan

Annex 2: Improvement plan response to the recommendations of mid-term evaluation

Annex 3: Presentation annual workplan and budget 2012

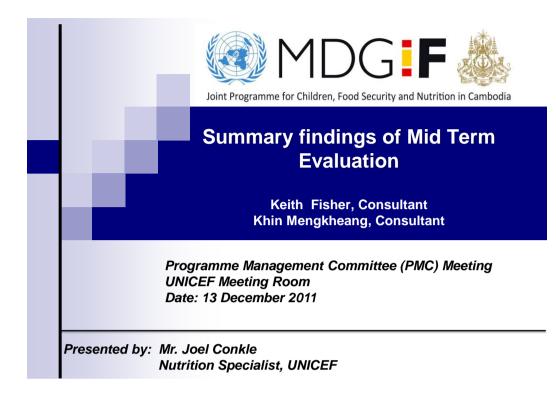
Annex 4: Detail annual workplan and budget 2012

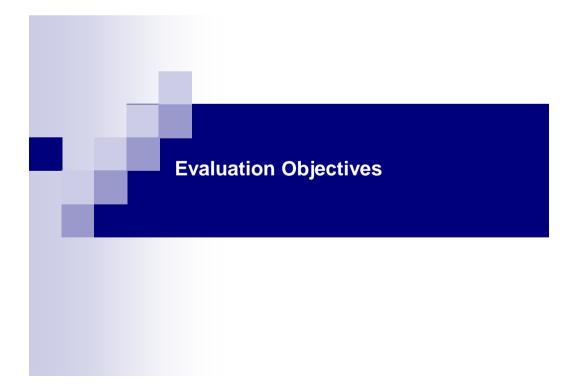
Annex 5: Agenda of the PMC meeting

Annex 6: List of participants

Annex 1

Presentation main results midterm evaluation and improvement plan





- Review Joint Programme design and relevance
- Review JP efficiency in implementing activities and producing results
- · Identify achievements to date
- · Identify weaknesses, challenges and constraints
- · Assess the sustainability of the achievements
- · Develop recommendations for the remaining period of the JP
- · Identify lessons learnt and potential good practices

With the main emphasis on learning and improving

What is the focus in the mid term evaluation?

- 1. Design and relevance
- 2. JP implementation management and efficiency
- 3. JP effectiveness outcomes and results
- 4. Sustainability
- 5. Recommendations



- Responds to government priorities and significant challenges to CMDG achievement
- High involvement of CARD in identifying intended outcomes

2. JP implementation – management and efficiency

- Strong learning culture within the JP team (JPTWG)
- Effective coordination among UN agencies and reporting on schedule
- PMC meeting and reviewing the JP regularly
- Responsiveness to requests from government for new /different support (MSc curriculum)
- Coordination with provincial government through the JP Provincial Coordinators and PCC
- Involvement of other PCC members in the meeting beside the four main provincial departments
- All information on participants is disaggregated by gender

3. JP effectiveness – outcomes and results

Outcome 1: Improvement of the nutritional status of children aged 0-24 months & pregnant and lactating women

National level

- National communication strategy to promote IFA supplementation launched (MoH/NNP & RACHA)
- BCC plans and materials for complementary feeding almost complete (MoH/NNP)
- Community members readily aware of messages on nutrition and maternity issues in TV spots
- Draft of Media Handbook
- Draft of Nutrition Handbook for the Family (NNP)

Health Centres

- Training and implementation of distribution of MNP in all HCs in 2 provinces. Very well received and claims from mothers of babies increased appetite and weight gain
- Training and management of SAM and MAM started in 5 HCs in KS. 97% screening coverage claimed and SAM 37%, MAM 45% graduated (MoH)
- Assessment study on the implementation of management of acute malnutrition

- Mainstreaming FSN in education sector in 2 provinces resulting in improved sanitation practices and proposals for FSN activities in commune plans (MoEYS)
- FFS members effectively trained in vegetable and chicken production resulting in high confidence and increased availability for home consumption and for sale (MAFF)
- Some FFS have formed informal SHGs and started saving and lending
- ToT given to Provincial DoLVT and subsequent apparent effective transfer of knowledge on OSH and maternity practices to factory workers in 2 provinces (PDoLVT).
- Synergies at community level where CARD (output 2) and DoEYS training have covered the same communities

Outcome 2: Implementation of existing nutrition, food security, and agricultural policies strengthened, and new policies on nutrition developed

- FSN training for decision makers (provincial, district and commune officials) has increased knowledge on FSN and initiating communeup planning to address these issues (CARD)
- National interim guidelines for the management of acute malnutrition developed (MoH/NNP)
- National Policy and guidelines for micronutrient supplementation prepared (NNP)
- ECCD National Action Plan 2nd draft prepared (MoEYS)
- Report on study on child and maternal health issues of women working in factories
- Curriculum developed for MSc in nutrition (MoH & NIPH)

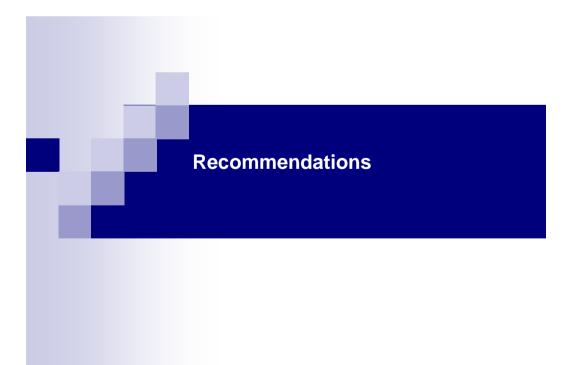
<u>Outcome 3:</u> Integrated food security and nutrition monitoring system developed

- Detailed baseline study and report on FSN status in four provinces
- Food security bulletins produced collating data from different ministries
- Food Security Nutrition website updated http://www.foodsecurity.gov.kh/
- Food consumption data analysis training and analysis completed, report due October

4. Sustainability

- Activities of MDG-F in line with those prioritized in the national plan and strategies (CARD SFFSN, National Nutrition Strategy, Rectangular Strategy..)
- Policy developments and guidelines are all government outputs
- Strong support from national level (CARD, MoH/ NNP, MAFF, MoLVT, MoEYS)
- All government line departments use the same structure of programme implementation (e.g. HC, VHSG, FFS, CCWC) (except for PCC)

- · Sprinkles distribution has a high coverage
- VHSG, FFS, CC have strong motivation, participation
- Some FSN activities were mainstreamed into Commune
 Investment Plan
- Garment factory employers have good connection with PDoLVT and provide availability of time, facility for working mothers to take care their health and baby
- OSH committees established in some factories and likely to continue



1. Recommendations for PMC and key partner institutions:

- The project work plan should be reviewed and blockages/potential blockages identified to ensure implementation is speeded up
- The JPTT should identify ways to encourage regular involvement of RGC representatives in the JPTT meeting in order to promote coordination at the national level. This may require some changes to the agenda and the style of the meeting.
- The NPC and the PMC monitor the correct use of the MDG:F logo and the use of separate UN agency logos on publications supported by the MDG:F;

- The PMC should develop a policy on how UN staff working on the MDG:F JP should identify themselves.
- Progress on the approval of the ECCD NAP should be reviewed by the next PMC.
- The process for endorsement of the handbooks 'Food Security and Nutrition; a Guide for Journalists' and the 'Nutrition Handbook for the Family' from UNESCO and FAO should be prioritised and a specific target date for publication set no later than the end of 2011. In addition the guide for journalists requires translation into Khmer within the same timeframe.

2. Recommendations on the JP monitoring framework:

- The project monitoring framework should be reviewed clearly identifying whether the existing indicators are impact, outcome, or output/activity level;
- For each outcome a limited number of outcome indicators should be identified, including some quantitative and some qualitative indicators (these may already exist under outputs or may need to be developed), ensuring that information can realistically be collected and analysed. Future semester reports should report clearly on these indicators;
- The assessment of the outcomes of the trainings already completed, possibly with some follow-up and support activity, should be prioritised over providing further training;
- The result indicators for each of the training areas should be incorporated in the JP monitoring framework and the level of achievement reported on each semester.



The expected outcomes or results of the training on 'FSN concepts and objectives for decision makers' (CARD), mainstreaming FSN in education (MoEYS), FFS (MAFF), on nutrition and maternity protection (MoLVT) and on FSN for media personnel (UNESCO) need to be clearly identified. Based on these expected outcomes, the JP, together with relevant implementation partners, needs to identify outcome indicators and then establish some assessment mechanisms for them and ask for reports on the level of achievement of these indicators. The JP will then be able to report on the outcomes of these activities in its semester report;

3. Recommendation on MNPs:

- VHSGs in Svay Rieng should be given a refresher training on the use and distribution of MNPs, including a revised system to monitor distribution;
- Regular meetings should be held between the VHSGs and HC staff in order to facilitate information flow from the HC to the community and feedback.

4. Recommendations on management of acute malnutrition:

- A decision needs to be made quickly on the expansion plans for 2011. It is suggested that in order to get wider exposure to different situations that 5 HCs in Svay Rieng are selected;
- A revised costed work plan for the limited expansion of the management of acute malnutrition in health centres over the remaining period of the JP should be developed with revised targets for the number of HCs to be covered. The priority in this workplan should be the development and testing of suitable methodologies that can be scaled up within the two target provinces and beyond;
- The revised workplan should include a revised budget and should specify what they will do with the funds that were originally allocated to this component;

- One of the methodologies should if possible include the involvement of NGOs in a situation where an NGO is already actively promoting the community-HC link through activities with the VHSG. Such situations do exist within the targeted provinces;
- The methodology should include a means of carrying out regular screening and referral of all at risk children;
- Further study should be carried out to determine the reasons for the high default rate and to identify ways to overcome difficulties identified;
- A follow up survey of the current condition of those 'cured' of acute malnutrition should be carried out;
- A closer link should be made between the PHD and the JP supported training for decision makers (CARD) and for mainstreaming FSN in education (DoEYS) in order to promote and support the VHSGs in their role;

5. Recommendations on OSH and maternity protection for factory women:

- An assessment of the outcome of the training should be carried out identifying outcomes in direct participants and in intended indirect participants. Based on the findings the messages should be reviewed and follow up meetings held with training participants;
- The staff of the DoLVT need additional capacity in their knowledge of maternity and nutrition issues if they are to continue to promote this initiative;
- Additional training/extension materials (simple leaflets and posters) need to be given to participants to enable them to communicate effectively with other workers;
- Advocacy should be carried out to promote the extension of unpaid maternity leave to cover at least the six months of exclusive breast feeding;

6. Recommendations on mainstreaming FSN in ECCD:

- A review of mainstreaming nutrition in ECCD should be carried out by the PMC/JPTTM clearly indentifying the purpose and anticipated outcomes and how these interact with and support other components of the JP;
- Following the above review the implementing partners should review the workplan for 2012 prioritising follow-up of previously trained participants over new training and carrying out an assessment of the outcomes of the training carried out to date;
- In any new training carried out NGOs that are already active in ECCD/FSN in the targeted location should be invited to attend.

7. Recommendations on FFS training:

- Prior to the selection of participants for the 2012 training, the participant selection criteria should be reviewed and a strategy developed so that participants are selected in accordance with the criteria;
- Agricultural inputs should be provided in unison with the training. Provision to the current FFS participants should be made immediately and in 2012 it should be in parallel with the training;
- An assessment of the outcomes of the completed training in terms of improved food security and nutrition should be made in conjunction with follow up and the provision of support to participants;
- The 'Nutrition Handbook for the Family' should be utilised in the training and in follow up activities as soon as it has been published;
- The purpose and suitability of the training on 'Integrated food production and community development' should be reviewed;

8. Recommendation on follow up and assessment of training outcomes:

 Resources will need to be allocated to support the additional follow up and assessment of training outcomes that the MTE is recommending. While doing this the purpose and expected outputs of these field support activities need to be carefully prepared and clearly specified to those participating.

9- Recommendation on IEC materials:

• IEC materials should be published and distributed to implementing partners as soon as possible after they have been finalised as part of the complimentary feeding strategy.

10. Recommendations on FSN capacity development training:

- The timing of the training on FSN for provincial, district and commune officials should be synchronised with the commune planning cycle i.e. in March and April;
- Future training should promote the role of CCs and CCWC in supporting VHSGs through commune investment plans;
- NGOS who work in FSN in the same area should be included in the training;

11. Recommendations on integrated food security and nutrition monitoring:

- Awareness of the CARD website and of the FSN Bulleting should be promoted among central and provincial government and non-Government agencies;
- The need for the production of the 3rd version of the Food Security Atlas should be reviewed considering alternate sources of information now available.

12. Recommendation on provincial coordination:

 The future potential of the PCC should be reviewed and alternative provincial coordination forums assessed. If necessary capacity building of an alternative forum should be provided

13. Recommendations on the potential role of NGOs:

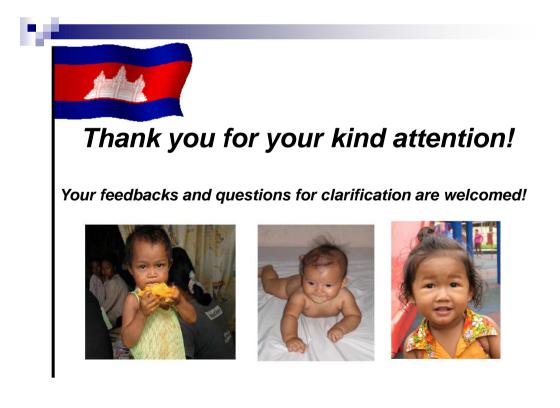
- The potential for NGOs to contribute to the JP goals, particularly in support of field implementation including the distribution of MNPs and the management of acute malnutrition, should be explored and NGO staff should be included in training programmes by CARD, MoH/NNP, DoL and DoE. This refers to NGOs that have good links with the community and are strengthening community level structures such as VHSGs;
- NGOs in the two provinces should be identified that are already active in FSN (although possibly calling it something else) and those involved in HC support/VHSG support;
- Discussions should be initiated with NGOs well before implementation so that if necessary the NGOs can revise or develop plans for their participation;

14. Recommendations on semester reporting:

- Financial data should be provided for both annual figures and accumulative figures from the beginning of the JP;
- 'Estimated delivery rate budget' in section C should be calculated on the basis of disbursed funds not committed funds;
- The information presented under the 'Achievement of target to date' should include accumulative data as well as achievements for that semester;
- Information on the baseline situation in the monitoring framework should be reviewed and updated based on the results of the baseline study;

15. Recommendation on the National Advocacy action plan:

 The NPC coordinates the finalisation of the National Advocacy action plan, utilising the expertise available from communication specialists in the UN agencies and linking with the UNDP project to localise the Cambodian MDGs.



Annex 2

Improvement plan response to the recommendations of mid-term evaluation

Joint Programme Improvement Plan

Evaluation Recommendation No. 1

1- Recommendations for PMC and key partner institutions

Response from the Joint Programme Management

- 1.1 The project work plan should be reviewed and blockages/potential blockages identified to ensure implementation is speeded up
- 1.2 The JPTT should identify ways to encourage regular involvement of RGC representatives in the JPTT meeting in order to promote coordination at the national level. This may require some changes to the agenda and the style of the meeting.
- 1.3 The NPC and the PMC monitor the correct use of the MDG:F logo and the use of separate UN agency logos on publications supported by the MDG:F;
- **1.4** The PMC should develop a policy on how UN staff working on the MDG:F JP should identify themselves.
- 1.5 Progress on the approval of the ECCD NAP should be reviewed by the next PMC.
- 1.6 The process for endorsement of the handbooks 'Food Security and Nutrition; a Guide for Journalists' and the 'Nutrition Handbook for the Family' from UNESCO and FAO should be prioritised and a specific target date for publication set no later than the end of 2011. In addition the guide for journalists requires translation into Khmer within the same timeframe.

Key actions	Time	Person		Follow-up		riat
	frame	responsible				
			Comments	Status	Comments	Status
1.1 The workplan has already been reviewed and the implementation rate of 79% by 13 Dec 2011.	Dec 2011	JPTWG	The AWP 2012 was approved by PMC on 13 Dec. 2011.	Completed		
1.2 The involvement of government counterparts will be strengthened through regular one-on-one dialogue.	Jan- Dec 2012	JPTWG		On going		
1.3 MDG:F logo will be cited properly in published/printed documents and IEC materials. The programme outputs (documents & IEC materials) were presented at PMC meeting on 13 Dec 2011.	Dec 2011	NPC		On going		
1.4 The PMC should develop a policy on how UN staff working on the MDG:F JP should identify themselves	Jan – Dec 2012	Involved UN agencies	Each agency has reviewed the issue. Staff will identify themselves properly in the future.	Not applicable		
1.5 The approval of ECCD NAP does not involve PMC but needs MoEYS and Council of Ministers to review and approve NAP. UNESCO will follow up with MoEYS and Council of Ministers.	Jan – Dec 2012	UNESCO		On going		
1.6 Nutrition Handbook had been endorsed by Nutrition Working Group of the MoH.	Decembe r 2011	FAO	The training of the handbook will be carried	The printing is in progress. Expected to		

			2012	be completed by the end of 2011.				
Media Guide Book: The endorsement and official launching will be conducted in Q2, 2012	Q2, 2012	UNESCO	Translation from English into Khmer will be completed during the 1st quarter 2012	On going				
Evaluation Recommendation	n No. 2							
2- Recommendations on the	JP monitor	ing framew	ork					
Response from the Joint Pro	gramme M	anagement						
2.1 The project monitoring f	ramework	should be re	viewed clearly ide	ntifying wheth	ner the existing in	dicators		
are impact, outcome, or	output/act	ivity level;						
2.2 For each outcome a limited number of outcome indicators should be identified, including some								
quantitative and some qualitative indicators (these may already exist under outputs or may need to be								
developed), ensuring that information can realistically be collected and analysed. Future semester reports								
should report clearly on these indicators;								
2.3 The expected outcomes or results of the training on 'FSN concepts and objectives for decision makers'								

- (CARD), mainstreaming FSN in education (MoEYS), FFS (MAFF), on nutrition and maternity protection (MoLVT) and on FSN for media personnel (UNESCO) need to be clearly identified. Based on these expected outcomes, the JP, together with relevant implementation partners, needs to identify outcome indicators and then establish some assessment mechanisms for them and ask for reports on the level of achievement of these indicators. The JP will then be able to report on the outcomes of these activities in its semester report;
- 2.4 The assessment of the outcomes of the trainings already completed, possibly with some follow-up and support activity, should be prioritised over providing further training;

Key actionsTimePersonFollow-upSecretariat						
		ronow-up		Secretariat		
Irame	responsible		<u></u>		C L	
				Comments	Status	
Mar-Jun	JPTWG	the final	On going			
2013		evaluation				
		and end-line				
		survey plan to				
		conduct in				
		early 2013				
Mar-Jun	JPTWG	the final	On going			
2013		evaluation				
		and end-line				
		survey plan to				
		conduct in				
		early 2013				
Ian –Mar	IPTWG		On going			
· · · · · · · · · · · · · · · · · · ·	í.		0 0			
Ian-Mar	IPTWG		On going			
·	,					
		frameresponsibleMar-Jun 2013JPTWGMar-Jun 2013JPTWGMar-Jun 2013JPTWGJan -Mar 2012JPTWGJan-Mar 2012JPTWG	frameresponsibleCommentsMar-JunJPTWGthe final evaluation and end-line survey plan to conduct in early 2013Mar-JunJPTWGthe final evaluation and end-line survey plan to conduct in early 2013Mar-JunJPTWGthe final evaluation and end-line survey plan to conduct in early 2013Mar-JunJPTWGthe final evaluation and end-line survey plan to conduct in early 2013Jan -MarJPTWGsearly 2013Jan-MarJPTWGsearly 2013Jan-MarJPTWGsearly 2013	frameresponsibleCommentsStatusMar-Jun 2013JPTWGthe final evaluation and end-line survey plan to conduct in early 2013On goingMar-Jun 2013JPTWGthe final evaluation and end-line survey plan to conduct in early 2013On goingMar-Jun 2013JPTWGthe final evaluation and end-line survey plan to conduct in early 2013On goingJan -Mar 2012JPTWGOn goingOn goingJan-MarJPTWGImage: survey plan to conduct in early 2013On goingJan-MarJPTWGImage: survey plan to conduct in early 2013On going	frameresponsible	

2.5 The result indicators for each of the training areas should be incorporated in the JP monitoring framework and the level of achievement reported on each semester.

2.5 The same as 2.3	Jan-Mar 2012	JPTWG		On going				
Evaluation Recommendation 3- Recommendation on MNP	1 No. 3							
 Response from the Joint Prog 3.1 VHSGs in Svay Rieng shour revised system to monitor 3.2 Regular meetings should 	gramme Ma uld be giver or distribution	a refresher tr on;	-			-		
from the HC to the comm	unity and f	eedback.						
Key actions	Time frame	Person responsible	Follo	ow-up	Secreta	riat		
3.1 The review of the implementation, monitoring and distribution of MNPs will be conducted in Dec. 2011	Dec 2011	WHO/UNIC EF/NNP	Comments	Status On going	Comments	Status		
3.2 The meetings between VHSG and HC staff have been included in AoP 2012 by each PHD at both provinces	Jan- Dec 2012	UNICEF and WHO		On going				
Evaluation Recommendation 4- Recommendations on mar		f acuto maleur	trition					
 Response from the Joint Programme Management 4.1 A decision needs to be made quickly on the expansion plans for 2011. It is suggested that in order to get wider exposure to different situations that 5 HCs in Svay Rieng are selected; 4.2 A revised costed work plan for the limited expansion of the management of acute malnutrition in health centres over the remaining period of the JP should be developed with revised targets for the number of HCs to be covered. The priority in this workplan should be the development and testing of suitable methodologies that can be scaled up within the two target provinces and beyond; 4.3 The revised workplan should include a revised budget and should specify what they will do with the funds that were originally allocated to this component; 4.4 One of the methodologies should if possible include the involvement of NGOs in a situation where an NGO is already actively promoting the community-HC link through activities with the VHSG. Such situations do exist within the targeted provinces; 4.5 The methodology should include a means of carrying out regular screening and referral of all at risk children; 4.6 Further study should be carried out to determine the reasons for the high default rate and to identify ways to overcome difficulties identified; 4.7 A follow up survey of the current condition of those 'cured' of acute malnutrition should be carried out; 4.8 A closer link should be made between the PHD and the JP supported training for decision makers (CARD) and for mainstreaming FSN in education (DoEYS) in order to promote and support the VHSGs in their role; 								
Key actions	Time frame	Person responsible	FOIIC	ow-up	Secreta	riat		
11 The man	Ion D	UNICEE	Comments	Status	Comments	Status		
4.1 The management of acute malnutrition will be expanded to 5 HCs in Svay Reing and another 14 new HCs in addition to the existing 5 HCs in Kampong Speu in 2012. One NGO will be identified to implement the management of acute malnutrition in Kg Speu to about 10 HCs and will cover	Jan –Dec 2012	UNICEF, WHO and WFP	The training HC and VHSG will start in the 5 HC in SVR in Q1 2012	On going				

	Г	T				[]
approximately 34 HCs in both						
provinces. 4.2 The revised costing for	Decembe	РМС	Completed	AWP 2012		
limited expansion of	r 2011	F MC	and	approved at		
management of acute	1 2011		included in	PMC		
malnutrition has been			AWP 2012.	meeting on		
included in JP AWP 2012.			1101 2012.	13 Dec 2012		
4.3 The revision of costing	Jan –Dec	UNICEF,	Completed	AWP 2012		
included in JP AWP 2012. One	2012	WHO and	and included	approved at		
NGO will be contracted to		WFP	in AWP	PMC		
implement the management			2012.	meeting on		
of acute malnutrition in				13 Dec 2012		
Kampong Speu.						
4.4 Same as 4.3	Jan –Dec	UNICEF,	Completed	AWP 2012		
	2012	WHO and	and included	approved at		
		WFP	in AWP	PMC		
			2012.	meeting on		
				13 Dec 2012		
4.5 The guidelines and	Nov	NWG		Completed		
training modules for the	2011					
management of acute						
malnutrition have been						
finalized that include case						
findings and referral						
4.6 The high default rate will	Apr – Jun	UNICEF,		On going		
be assessed for both	2012	WHO and				
implementation systems;		WFP				
through government health						
system and NGO system by						
Q2, 2012. 4.7 A follow up survey will be	A rear June	UNICEF,		On asing		
will be included in the	Apr – Jun 2012	WHO and		On going		
assessment in point 4.6	2012	WFP				
4.8 Already addressed	Jan- Dec	FAO and		On going		
through various	2012	UNESCO		ongoing		
mainstreaming of FSN	2012	UNLUGO				
trainings.						
Evaluation Recommendation	n No. 5				L	
5- Recommendations on OSH	l and mate	rnity protectio	n for factory w	vomen		
Response from the Joint Pro	gramme M	anagement				
5.1 An assessment of the out	tcome of th	ne training sho	uld be carried	out identifying	outcomes in dire	ct
participants and in intend	ded indirec	t participants.	Based on the f	indings the me	ssages should be	reviewed
and follow up meetings h	neld with tr	aining particip	ants;	-	-	
5.2 The staff of the DoLVT ne		- · ·		ge of maternity	and nutrition iss	ues if thev
are to continue to promo				,,		,
5.3 Additional training/exter			aflets and post	ers) need to be	given to particip	ants to
enable them to commun					Siven to particip	
5.4 Advocacy should be carr		•		naid maternity	loovo to cover et	loast the
	•		xtension of un	paid maternity	leave to cover at	least the
six months of exclusive b	1		Ealls		Comoto	niat
Key actions	Time frame	Person responsible	FOIIC	ow-up	Secreta	Idl
	manie	responsible	Comments	Status	Comments	Status
5.1 The same as 2.3	Jan – Jun	ILO	Comments	On going	Comments	Status
STE THE Sume us 2.5	2012			511 <u>50111</u> 5		
5.2 Capacity building for	Jan – Dec	ILO		On going		
DoLVT staff on maternity and	2012	_				
· · · · · · · · · · · · · · · · · · ·		1	1	1	1	

nutrition has been included in AWP 2012				
5.3 Additional training materials to be given to participants to enable them to communicate effectively with other workers have been included in AWP 2012	Jan – Dec 2012	ILO	On going	
5.4 The Cambodian labor law provides only 3 months maternity leave with pay.	Jan – Dec 2012	ILO	On going	
Evaluation Recommendation 6- Recommendations on main Response from the Joint Prov	nstreaming			

6.1 A review of mainstreaming nutrition in ECCD should be carried out by the PMC/JPTTM clearly indentifying the purpose and anticipated outcomes and how these interact with and support other components of JP;

6.2 Following the above review the implementing partners should review the workplan for 2012 prioritising follow-up of previously trained participants over new training and carrying out an assessment of the outcomes of the training carried out to date;

6.3 In any new training carried out NGOs that are already active in ECCD/FSN in the targeted location should be invited to attend.

Key actions	Time	Person		w-up	Secreta	riat
	frame	responsible				
			Comments	Status	Comments	Status
6.1 A review of	Jan- Dec	UNESCO	2 nd draft of	On going		
mainstreaming nutrition in	2012		the ECD NAP			
ECCD does not involve PMC			is done and			
but MoEYS and Council of			awaiting for			
Ministers are the ones to			formulation			
review and approve the plan .			of approving			
It is in progress.			committee by			
			the Council of			
			Ministers			
6.2 Discuss with government	Jan – Mar	UNESCO	M&E of	On going		
counterpart to come up with	2012		trainings			
outcome indicators of the			completed			
trainings and mechanism to			from 2010-			
assess them by end of Q1			2011 is			
2012 and be able to include in			included in			
report of the 1st semester			AWP 2012			
2012						
6.3 Active NGOs in ECCD/FSN	Jan- Dec	UNESCO	Invited one	On going		
in the targeted locations will	2012		representativ			
be invited to attend training,			e from NGO in			
already included in AWP			Svay Reing in			
2012			2010 to			
			participate in			
			FSN training			

Evaluation Recommendation No. 7

7- Recommendations on FFS training

Response from the Joint Programme Management

7.1 Prior to the selection of participants for the 2012 training, the participant selection criteria should be reviewed and a strategy developed so that participants are selected in accordance with the criteria;

7.2 Agricultural inputs should be provided in unison with the training. Provision to the current FFS participants should be made immediately and in 2012 it should be in parallel with the training;

7.3 An assessment of the outcomes of the completed training in terms of improved food security and nutrition

should be made in conjunction with follow up and the provision of support to participants;

- 7.4 The 'Nutrition Handbook for the Family' should be utilised in the training and in follow up activities as soon as it has been published;
- 7.5 The purpose and suitability of the training on 'Integrated food production and community development' should be reviewed;

should be reviewed; Key actions	Time	Person	Follo	w-up	Secreta	riat
·	frame	responsible		•		
		_	Comments	Status	Comments	Status
7.1 In the FFS monitoring plan 2012, a review of used selection criteria will be discussed with PDA and PHD and will be taken into account for the monitoring workplan 2012	Jan –Mar 2012	FAO, JP Provincial Coordinators and PDA	The output will be put in questionnaire to be used for assessment on training impact with FFS	On going		
7.2 Supplementary vegetables will be distributed to FFS as part of the FFS monitoring plan 2012 with PDA	Apr - Jun 2012	FAO	Depending on related available budget	On going		
7.3 Assessment on FFS training impact with be done by FAO with PDA through a 1 day workshop	Q!, 2012	FAO and PDA	The main objective is to better link food production & nutritional objectives for FFS	On going		
7.4 NHF main points will be integrated in the monitoring checklist that will be discussed and prepared with PDA and PHD for 2012 workplan	Jan – Mar2012	FAO	The FFS activities are aimed at nutritional and hygiene objectives & practice explained in the NHF.	On going		
7.5 FAO will organize a TOT workshop for PDA staff (FFS trainers, extension staff) on non-formal and participatory community development (CD) and group facilitation/ leadership.	Apr – Jun 2012	FAO	As FFS aimed at farmer empowermen t for group development, this training is necessary in terms of capacity building for any PDA staff involved also in non-formal training of farmers.	On going		
7.6 Monitoring on impact of FFS training	Jan – Dec 2012	FAO	Appropriate formulas & ways of monitoring	On going		

4:7 Training of FPS on NHF an - Dec FA0 Appropriate on going				-	T	T		
17. Training of FFS on NIHF Jan - Dec FAO Appropriate On going Image: Second mathematical second mathema				are being				
27. Training of FFS on NHF se Jan – Dec 2012 FAO Appropriate vays of training for ILLITRATE farmers are being devised On going Image: Second Sec								
2.7 Training of FPS on NHF Jan – Dec (2012) FAO Appropriate ways of training for ULITERATE farmers are being devised with PDA. On going Image: Constraint of Constraints ways of training for ULITERATE farmers are being devised with PDA. Image: Constraints ways of training for ULITERATE farmers are being devised with PDA. Image: Constraints ways of training for ULITERATE farmers are being devised with PDA. 8. Recommendation on follow up and assessment of training outcomes that the MTE is recommending. While doing this the purpose and expected outputs of these field support activities need to be carefully prepared and clearly specified to those participating. Key actions Time frame Person responsible Follow-up Secretarist 4.1 The same as 2.3. Additional resources for ollow up and assessment of training have been included in WP 2012 Jan -Dec 2012 JPTWG On going Comments Status 9. Recommendation on IC materials Jan -Dec 2012 JPTWG On going Secretarist 9. Recommendation on IC materials there the constraints Time responsible Follow-up Secretarist 9. Recommendation on IC materials there the constraints Follow-up Secretarist Status 1.1 IEC materials will be builtsheed and distributed to implementing arthers Jan -Mar UNICEF Is UNICEF Is On going Status Comments Status <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
2.7 Training of FFS on NiFF Jan – Dec 2012 FAO Appropriate ways of ILLITERATE farmers are being devised with PDA. On going Image: Second				PDA and the				
Image: constraints of FFS on NHF Jan - Dec 2012 FAO 2012 Appropriate ways of training for LLTTRATE farmers are being devised with PDA. On going Evaluation Recommendation No. 8 8- Recommendation on follow up and assessment of training outcomes Response from the Joint Programme Management 8.1 Resources will need to be allocated to support the additional follow up and assessment of training outcomes that the MTE is recommending. While doing this the purpose and expected outputs of these field support activities need to be carefully prepared and clearly specified to those participating. Key actions Time frame Person responsible Follow-up Secretariat 11 the same as 2.3. (diditional resources for 0llow up and assessment of rating have been included in WP 2012 Jan - Dec 2012 JPTWG On going On going Status P. Recommendation No. 9 Person frame Person responsible Follow-up Secretariat P. Recommendation on IC materials Ima - Dec 2012 JPTWG On going Status P. Recommendation on IC materials Ima - Mar 2012 Ima - Mar 2012 On going Status P. Recommendation on IC materials Ima - Mar 2012 Ima - Mar 2012 Ima - Mar 2012 On going Status P. Recommendations no. 10 Ima - Mar 2012 Ima - Mar 2012 Ima - Mar 2012 On going Ima - Mar 2012 No Recomm				programme				
7.7 Training of FFS on NHF Ian - Dec 2012 FAO Appropriate ways of ILLITERATE farmers are being devised with PDA On going Image: Source				provincial				
see 2012 ways of training or training as part of the complimentary feeding strategy. Status Key actions Time responsible Comments Status Comments Status A1 The same as 2.3. tdditional resources for laining have been included in WP 2012 Jan -Dec 2012 JPTWG On going Status Comments Status 8.1 Economendation No. 9				coordinator.				
Ise 2012 ways of training or training or training training or training	7.7 Training of FFS on NHF	Jan – Dec	FAO	Appropriate	On going			
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			activities.			
10.2 The same as 10.1	Jan – Jun 2012	FAO/CARD	MoU is made between FAO and CARD to conduct the follow up	On going		
10.3 Active NGO in FSN in the targeted location will be invited to attend training. Already included in AWP 2012	Jan – Jun 2012	FAO/CARD	activities. No more training for 2012 from MDG JP, Only follow up activities	On going		
Evaluation Recommendation	n No. 11	<u> </u>				1
11- Recommendations on int Response from the Joint Pro 11. 1 Awareness of the FSN v government and non-Govern 11.2 The need for the produc alternate sources of informat <u>Key actions</u>	gramme Ma vebsite and ment agen ction of the	of the FSN Bu cies; 3rd version of	lleting should l	be promoted a	Ē	onsidering
	frame	responsible		-		1
 11.1 Awareness on FSN website has been promoted through FSN Forum, FSN FWG, and NWG through Khmer language materials, through printed and electronic materials and through e-mail list to involved people. This can be done in every quarter. 11.2 Opportunity to integrate the FSNDAT outputs and FS atlas will be pursued in 2012. Evaluation Recommendation 12- Recommendation on pro Response from the Joint Pro 12.1 The future potential of t assessed. If necessary capacit 	vincial coor gramme Ma the PCC sho	anagement uld be review	ve forum shou	•		
	frame	responsible		-		I
12.1 The Deputy Provincial governor of Kampong Speu identified the Provincial Consultative Committee for Women and Children to possibly replace the existing coordination mechanism on FSN at the provincial level. It	Jan –Dec 2012	PCC KPS and PCC SVR	Comments CARD is lead the discussion with provinces	Status On going	Comments	Status
could be the same for Svay Reing province.						

13- Recommendations on the potential role of NGOs:

Response from the Joint Programme Management

- 13.1 The potential for NGOs to contribute to the JP goals, particularly in support of field implementation including the distribution of MNPs and the management of acute malnutrition, should be explored and NGO staff should be included in training programmes by CARD, MoH/NNP, DoL and DoE. This refers to NGOs that have good links with the community and are strengthening community level structures such as VHSGs;
- 13.2 NGOs in the two provinces should be identified that are already active in FSN (although possibly calling it something else) and those involved in HC support/VHSG support;
- 13.3 Discussions should be initiated with NGOs well before implementation so that if necessary the NGOs can revise or develop plans for their participation;

Key actions	Time frame	Person responsible	Follo	ow-up	Secreta	riat
			Comments	Status	Comments	Status
13.1 Active NGOs in FSN in the targeted location have been invited to attend training. Already included in AWP 2012	Jan – Dec 2012	UNICEF/ WHO	One NGO is identified to implement the management of acute malnutrition in Kg Speu	On going		
13.2 Active NGOs in FSN in the targeted location will be identified and involved in HC/ VHSG support. Already included in AWP 2012	Jan – Dec 2012	UNICEF/ WHO	One NGO is identified to implement the management of acute malnutrition in Kg Speu	On going		
13.3 Potential collaboration have been discussed with key partners in the NWG and 2012 plans have been prepared for the expansion of the management of acute malnutrition and MNPs but not limited to the two targeted provinces.	Jan – Dec 2012	UNICEF/ WHO	One NGO is identified to implement the management of acute malnutrition in Kg Speu	On going		

Evaluation Recommendation No. 14

14- Recommendations on semester reporting:

Response from the Joint Programme Management

14.1 Financial data should be provided for both annual figures and accumulative figures from the beginning of the JP;

14.2 'Estimated delivery rate budget' in section C should be calculated on the basis of disbursed funds not committed funds;

14.3 The information presented under the 'Achievement of target to date' should include accumulative data as well as achievements for that semester;

14.4 Information on the baseline situation in the monitoring framework should be reviewed and updated based on the results of the baseline study;

Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
14.1 JPTWG will report according to the Secretariat	Jan –Dec 2012	JPTWG		On going		

requirements and format.						
14.2 The same as 14.1	Jan –Dec 2012	JPTWG		On going		
14.3 The same as 14.1	Jan –Dec 2012	JPTWG		On going		
14.4 The review of the baseline situation in the monitoring framework will be carried out as part of the preparation of the end line survey in 2012. The end line survey will be conducted in 2013. Evaluation Recommendation		JPTWG		On going		
15- Recommendation on the	e National A		n plan:			
	e National A ogramme M ne finalisatio	lanagement on of the Natio	nal Advocacy a	•		
15- Recommendation on the Response from the Joint Pro 15.1 The NPC coordinates the from communication specia	e National A ogramme M ne finalisatio	lanagement on of the Natio	nal Advocacy a d linking with t	•		
15- Recommendation on the Response from the Joint Pro 15.1 The NPC coordinates the from communication special Cambodian MDGs.	e National A ogramme M ne finalisatio lists in the U Time	lanagement on of the Natio JN agencies an Person	nal Advocacy a d linking with t	he UNDP proje	ect to localise the	

Presentation annual workplan and budget 2012



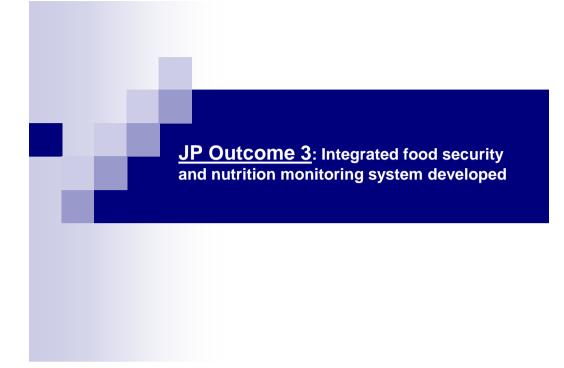
JP Outcome 1: Improvement of the nutritional status of children aged 0-24 months and pregnant and lactating women

Activities	Planned Budget 2012	Carry over budget 201
Design, production and implementation the IEC and training materials on breastfeeding including BCC and mass media on complementary feeding and broadcast in TV and Radio (UNICEF)	\$ 75,000	\$ 225,000
Design, produce mass media and interpersonal communication materials (TV/radio spots and printed materials) and training materials on IFA. (WHO)	\$ 23,000	\$ 10,000
Support Labour Departments through Service contract with KSP Labour Depart: Training and awareness raising on BCC and Maternity Protection at the workplace (ILO)	\$0	\$ 11,393
Implementation BCC plan on breastfeeding, complementary feeding and maternal nutrition workplaces through different trainings and broadcast radio call in show in the two provinces (ILO)	\$ 25,600	\$ 2051
Support management of diarrhoea through socially marketing ORS and zinc (WHO)	\$ 50,000	\$20,000

Activities	Planned Budget 2012	Carry over budget 2011
Support training of employers and workers on practical behaviour changes. Improvements of factory maternity facilities/breast feeding support through teach women how to express breast milk and keep it. (ILO)	\$ 30,000	\$ 16,108
Training of Village Health Support Groups to support nutrition activities at the community level. Procurement of multiple micronutrient powders. (UNICEF)	\$ 213,039	\$0
Distribution of agricultural inputs, provide training on NHB, M+E and exchange meeting with FFS, (FAO)	\$ 93,750	\$1,431.57
Support scale up of management of acute malnutrition. (UNICEF) (WFP)	\$209,999	\$95,000
Launching media hand book on FSN and training journalist, Training on FSN & ECCD to teacher trainers at both provinces and at national level. Conduct extensive monitoring and evaluation.(UNESCO)	\$ 58,150	\$ 12,200

JP Outcome 2: Implementation of existing nutrition, food security, and agricultural policies strengthened, and new policies on nutrition developed

Activities	Planned Budget 2012	Carry over budget 2011
Finalization of Informative Research on Workplace Policies Review and publication. Organize sharing workshops with IR partners. (ILO)	\$ 5,000	\$ 1,803
Capacity building activities with stakeholders focus will be on the implementation of action planning of the recommendations and follow up. Training MoLVT master trainors, industrial physicians on breastfeeding, maternity protection, first aid, facilitation skills that promotes maternal and child health (ILO)	\$30,000	\$ 16,692
follow up FSN decentralized training to CC to integrate FSN into CC investment plan (FAO)	\$ 2,500	\$ 0
Support development of training materials and supporting materials on maternity protection (ILO)	\$ 5,000	\$ 1,756
Finalize the National Plan of Action of ECCD with nutrition mainstreamed (UNESCO)	\$ 5,050	\$0
Continue to support in the development of national guidelines & training materials for the management of acute malnutrition (WHO)	\$0	\$ 25,500



Activities	Planned Budget 2012	Carry-over Budget 2011
Support to CARD		
Support and coordinate with CARD, NIS, the Food Security and Nutrition TWG, and the Food Security and Nutrition Information Management Taskforce (WFP)	\$ 6,000	\$0
Organize workshops with CARD & FSN data analysis team to produce quarterly bulletins of FSN monitoring system and technical support to train food security data analysis team and produce ARC-GIS map (WFP)	\$ 20,000	\$10,000
Update and build the capacity of CARD to updatethe online Food Security Atlas (version 3) (WFP)	\$ 20,000	\$ 40,000
Support the production of the annual report based on the integrated food security and nutrition analysis team's output (WFP)	\$ 20,000	\$0
Support improvements to and maintenance of CARD's Food Security and Nutrition Information System (FSNIS) website (WFP)	\$8,000	\$0

Activities	Planned Budget 2012	Carry-over Budget 2011
Data management and analysis		
Produce updated commune-level poverty maps (WFP)	\$ 25,000	Transfer fund from UNICEF
Support MoP ID Poor programme to produce poverty and profiles (WFP)	\$10,000	\$10,000
Train and build the capacity of health staff at the national level and in the 2 selected provinces in new indicators & their monitoring through the Health Information System (HIS) (WHO)	\$ 5,000	\$0
Conduct end-line survey (WHO)	\$80,000	\$0
Document and disseminate JP information and results, conduct final evaluation of JP (UNICEF)	\$40,000	\$ 0
Personnel and other operational costs (UNICEF) (WFP)	\$142,375	\$0



Summary Budget by UN Agency for 2012:

Overall budget 3 years: \$4,999,361.00 Budget received to date: \$3,712,726.00 % committed budget to date: 79%

	Budget Req	uest 2012	Tatal	Carry over	Total committed to		
UN Agency	Program Cost	ISC 7%	Total	from 2011	date		
UNICEF	\$573,513.00	\$40,146.00	\$613,659.00	\$225,000.00	\$1446,090.00		
WHO	\$158,000.00	\$11,060.00	\$169,060.00	\$55,500.00	\$545,100.00		
FAO	\$96,250.00	\$6,737.50	\$102,987.50	\$1,431.57	\$311,636.00		
WFP	\$215,900.00	\$15,113.00	\$231,013.00	\$145,000.00	\$328,520.00		
ILO	\$95,600.00	\$6,692.00	\$102,292.00	\$53,440.00	\$188,824.00		
UNESCO	\$63,200.00	\$4,424.00	\$67,624.00	\$12,200.00	\$129,025.00		
TOTAL	\$1,202,463.00	\$84,172.50	\$1,286,635.50	\$492,571.57	\$2,949,195.00		



Thank you for your kind attention!

Your feedbacks and questions for clarification are welcomed!







Detail annual workplan and budget 2012

Joint Programme for Children, Food Security and Nutrition in Cambodia Annual Work Plan and Budget 2012

UN organization- specific Annual targets	UN organization	Activities	yello red= gray	en=c)w= (edela ⁄= no he qu	complion congoin yed ; it plan uarter	ng ; ined	Implement Partner		PLANNED BU	REMARK	
			Q1	Q2	Q3	Q4			Budget Description	Amount	
		nutritional status of children aged									
JP Output 1.1: Beh	aviour Change and	Communication (BCC) plans and co	mm	unic	ation	mate	erials (mass me	dia and	interpersonal		
communication) de	veloped on: (i) brea	stfeeding, (ii) complementary feeding	ng, (i	ii) I	FA s	upple	ementation duri	ing preg	nancy and in	the post-	
partum period.											
BCC plan for breast feeding and complementary feeding finalized		1.1.1 Finalize the BCC plans on breastfeeding and complementary feeding (A2Z, RACHA, HKI, WHO, WFP, ILO, UNESCO)					NMCĤC)	MDG-F		\$0	Activity completed
BCC materials for interpersonal communication promoting breastfeeding revised	and utilization of quality social	1.1.2 Review current breastfeeding communication and training materials and other National Nutrition Program activities					MoH (NCHP, NMCHC)	MDG-F		\$O	Activity completed
and produced	UNICEF Increased equitable access to and utilization of quality social services	1.1.3 Produce interpersonal communication materials (i.e. leaflets, T-shirts, posters, etc.) and training materials on breastfeeding for families with pregnant women and young children living in the communities	x	x	x	x	NMCĤC)		Contract \$40,000	\$40,000	
Communication materials on complementary feeding for mass media & interpersonal communication designed &	UNICEF Increased equitable access to and utilization of quality social services	1.1.4 Design and produce BCC mass media (5 TV/radio spots, documentary, training video on food demonstration, etc.), interpersonal communication materials (printed materials) and training materials for VHSG members on complementary feeding	x	x	×	x	MoH (NCHP, NMCHC)		Contract \$35,000	\$35,000	\$50,000 carried over from 2011

produced										
complementary feeding launched		1.1.5 National launch/PR event of the BCC plans for breastfeeding and complementary feeding promotion, including national media, government ministries, NGOs, other relevant stakeholders				MoH (NCHP, NMCHC)	MDG-F		\$0	Activity completed
BCC plans for breastfeeding and complementary feeding disseminated in the 2 selected provinces	equitable access to and utilization of	1.1.6 Support 2 provincial and 6 OD dissemination workshops and meetings on breastfeeding and complementary feeding communication plans				MoH (NCHP, NMCHC)	MDG-F		\$0	Activity completed
pregnant and	food safety and food security, throughout	1.1.7 Conduct consultative workshop and meetings with stakeholders at various levels to finalize the BCC plan on IFA (RACHA,HKI,UNICEF,WFP,UNESCO)				MoH (NCHP, NMCHC)	HSSP2		\$0	Activity completed
and produced for IFA supplementation of pregnant and postpartum women	and food security,	1.1.8 Design and produce mass media and interpersonal communication materials (3 TV/radio spots and printed materials) and training materials on IFA	x X	x	x	MoH (NCHP, NMCHC)		Contract \$ 13,000 Personnel \$ 10,000	\$23,000	\$ 10,000 carry over from 2011 for personnel
supplementation of pregnant and postpartum women launched nationally	security, throughout the life-course, and	1.1.9 National launch/PR event of the BCC plan for IFA supplementation during pregnancy and in the postpartum period, including national media, government ministries, NGO's, other relevant stakeholders				MoH (NCHP, NMCHC)			\$0	Activity completed

BCC plan for IFA supplementation of pregnant and postpartum women disseminated in the 2 selected provinces	security, throughout	1.1.10 Support 2 provincial and 6 OD dissemination workshops and meetings on IFA supplementation					MoH (NCHP, NMCHC			\$0	Activity completed
BCC materials for breastfeeding, complementary feeding and IFA designed and adapted to the industrial context, with attention to formal and informal workplaces in the garment and tourism /hospitality industries	ILO Enhance the coverage and effectiveness of social protection for all	1.1.11 Interviews with stakeholders to highlight the challenges in the implementation of maternity protection as well as to review the challenges and achievements made. Research. Production of communication and training materials on BF, complementary feeding and supplement to workers in the garment industry and tourism /hospitality industries	×	x	x	×	MoLVT, MoH	MDG-F	Seminar & trainings \$ Equipment \$	\$0	\$1,1393 carried over from 2011 Contract (\$8,742); Personnel(\$1,293); Other direct cost (\$1358)
BCC plan for breast feeding, complementary feeding, and IFA launched in formal and informal workplaces (i.e. garment and tourism/hospitality industries) in the 2 selected provinces	ILO Enhance the coverage and effectiveness of social protection for all	1.1.12 Launch the BCC plans with Union Federation/confederation for breastfeeding, complementary feeding, and IFA supplementation during pregnancy and during the post partum period in formal and informal workplaces in the 2 selected provinces; support to sub-national dissemination workshops and meetings	×	x	x	x	MoLVT, MoH		(\$1,378); Personnel (\$1,622)	\$3,000	\$176 carried over from 2011 Contract (\$176)
_	_	inication (BCC) plans implemented	on:	(i) bro	eastf	eedir	ng, (ii) compler	nentary	feeding, (iii) I	FA	
supplementation du Nationwide BCC mass media plan on breastfeeding implemented	UNICEF Increased	in the post partum period 1.2.1 Broadcast at least 3 flights of 3 TV spots for three weeks each on 3 TV stations and 10 radio channels; broadcast the breastfeeding documentary	×	x	x		MoI and Direct UNICEF execution	MDG-F		\$ 0	Activity to continue with HSSP2 resources

BCC interpersonal communication plan on breastfeeding implemented in the 2 selected provinces	UNICEF Increased equitable access to and utilization of quality social services	1.2.2 Support to social mobilization events at the community level linked to World Breastfeeding Week in two provinces	x	x	x	x	Provincial Health Department in Kampong Speu and Svay Rieng	MDG-F		\$0	Activity to continue with HSSP2 resources
Nationwide BCC mass media plan on complementary feeding implemented	UNICEF Increased equitable access to and utilization of quality social services	1.2.3 Broadcast at least 3 flights of 5 TV spots for three weeks each on 3 TV stations and 10 radio channels; broadcast the complementary feeding documentary; broadcast three radio call-in shows; broadcast two TV round table discussions with experts	x	x	×	x		MDG-F		\$0	\$175,000 carried over from 2011
Nationwide mass media BCC plan on IFA supplementation during pregnancy and in the post- partum period implemented	UNICEF Increased equitable access to and utilization of quality social services	1.2.4 Broadcast 3 flights of 3 TV spots (IFA) for three weeks each on 3 TV and 10 radio channels	x	x	x	X	MoI and Direct UNICEF execution	MDG-F		\$0	Activity to continue with HSSP2 resources
BCC mass media plan on breastfeeding, complementary feeding and IFA implemented in formal and informal workplaces (i.e. garment and tourism/hospitality industries) in the 2 selected provinces	ILO Enhance the coverage and effectiveness of social protection for all	1.2.5 Broadcast radio call-in shows (i.e. Voice of Workers); distribute print media and publications geared to workers, launch/manage website catering to workers; broadcast radio and televised dramas (i.e. ILO soap operas and BCC health soap operas) in the 2 selected provinces.	x	X	X	x	MoLVT, Mol	MDG-F	Contract (\$15,608+2600 = 18,208) Personnel (\$4,392)	\$22,600	\$1,875 carried over from 2011 1.Contract (\$1,875)
BCC interpersonal	effectiveness of	1.2.6 Interpersonal communication through OSH committees (or other workplace mechanisms) at the work place and other informal economy operators through training of employers and workers on practical behaviour changes. Improvements of factory maternity facilities/breast feeding support through. Involvement	x	X	X	x	MoLVT, MoH	MDG-F	Personnel (\$16,972) Training (\$8,058); Other direct cost (\$4,970)	\$30,000	\$16,108 carried over from 2011 Personnel (\$7,000); and Contract (\$9,108)

industries) in the 2 selected provinces		lactation consultant to teach women how to express breast milk and keep it. Support to the creation of women's committees at the factory. Referral to relevant community services for supporting skills on BF, expression milk (in conjunction with WHO/UNICEF).									
BCC interpersonal communication plan on homestead nutrition, food production and diversification in the most food-insecure villages of the two selected provinces	food security and better nutrition	1.2.7 Develop and produce educational and communication materials using existing FAO's Family Nutrition Guide for interpersonal communication through Farmer Field Schools (at least 2,000 manuals in khmer language)	x	X	x		MAFF		Contract \$4,200		The activity will focus on the provision of the training on Nutrition Hand Book to all FFS.
the CCI (Cambodian Communications Institute) and the MTC (Media training Centre) enhanced: covering 1,150 journalists, media students and MOI staff	Increased equitable access to and utilization of quality social services	1.2.8 Conduct yearly training sessions for national media personnel on reporting accurately and regularly on nutrition and food security; dissemination hosted on the FSN website		x	x		CARD Mol MoH MTC		Personnel: \$1200 Contract: \$10,000 Travels:\$500 Misc:\$ Equip: \$		Activities focus: - Translation of Media Handbook on FSN (Q1) - Conduct training orientation for selected media personnel on the use of Media Hand Book on FSN Q2. - Official Launching of Media Handbook on FSN (Q2)
Output 1.3: Provision food insecure provision		comprehensive package of nutrition	and	food	secu	irity i	nterventions d	elivered	with high cov	erage in two	
Integrated nutrition package for children	UNICEF Increased equitable access to and utilization of quality social services	1.3.1 Increase the rate of immediate and early initiation of breastfeeding, exclusive breastfeeding until 6 months of age and improve complementary feeding practices: (1) train an estimated 340 health staff from 87 HCs using MPA10 nutrition module (9-		X	×		PHDs in KPS and SRG	MDG-F			Activity to continue with HSSP2 resources

malnutrition) and pregnant and lactating women (monitoring of weight gains, iron, vitamin A, meben dazole and nutrition counseling) via health sector and local authorities implemented		day training) with follow up and supervision from district and provincial health managers.								
Ibid		1.3.2 (2)Train an estimated 2,000 VSHGs, including mother support group volunteers, on infant and young child feeding using BFCI package with follow-up and supervision from HC staff to ensure effective interpersonal communication through home-visits and health promotion at the village level in two target provinces	x	X	x	PHDs in KPS and SRG	MDG-F	Training	\$24500	
ibid		 1.3.3 Increase and expand the coverage vitamin A supplementation, mebendozole distribution and vitamin A treatment for women and children: (1) Conduct planning meetings at PHDs, ODs and HCs in preparation for bi-annual Vitamin A supplementation and deworming rounds through HC outreach in May and November 		X		PHDs in KPS and SRG	MDG-F		\$0	Activity to continue with HSSP2 resources
ibid		1.3.4 (2) Support to communication and social mobilization activities at the community level in preparation for biannual Vitamin A supplementation and deworming rounds through HC outreach in May and November		X		PHDs in KPS and SRG	MDG-F		\$0	Activity to continue with HSSP2 resources
		1.3.5 (3) Conduct post activity audit and follow up after biannual Vit.A supplementation and deworming.		x		PHDs in KPS and SRG	MDG-F		\$0	Activity to continue with HSSP2 resources
ibid	UNICEF Increased equitable access to and utilization of quality social service	1.3.6 Reduce the rate of micronutrient deficiency (1) Procure Sprinkles	x	x	x	PHDs in KPS and SRG	MDG-F	Supply	\$150,000	

ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.7 (2) Support bi-monthly follow-up and monitoring meetings with VHSGs (estimated 4,000) at the Health Center level to address the health and nutrition package in a comprehensive and integrated manner.		x	x	X	PHDs in KPS and SRG	MDG-F		\$0	Activity to continue with HSSP2 resources
ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.8 (3)Train estimated 1,200 VHSGs on the micronutrient module of the C- IMCI (2-day training) to promote dietary intake and the use of IFA, deworming, Zinc & ORS promotion, Sprinkles promotion, and vitamin A	X	x	X	X	PHDs in KPS	MDG-F		\$0	Activity to continue with HSSP2 resources
ibid x	UNICEF Increased equitable access to and utilization of quality social services	1.3.9 Train estimated 2,800 VHSGs on management of acute malnutrition at the community level, including screening of malnourished children using MUAC (2-day training), with appropriate follow-up and supervision during outreach and at the HC level	x	X	X	X	PHDs in SRG and KPS	MDG-F	Training 10000 Contract 28539	\$38,539	The training focus on the additional 14 HC in Kampong Speu and 5 HC in Svay Reing province .
	WHO :To reduce morbidity and mortality & improve health during key stages of life, includingpregnancy, childbirth, the neonatal period, childhood and adolescence, and improve sexual and reproductive health and promote active and healthy ageing for all individuals	1.3.10 Management of diarrhoea: (1) Provide IMCI refresher training for Health Centre staff; (2) Procure zinc tablets (3) Socially market ORS and zinc	x	x	x	x	MoH (CDC, NMCHC)	HSSP2 WHO MDG-F	Contract \$ 30,000 Personnel \$ 20,000	\$50,000	\$ 20,000 carry over from 2011 for personnel
ibid	UNICEF Increased equitable access to and utilization of quality social services	 1.3.11 Management of malnutrition: (1) Train an estimated 260 Health Centre staff from 87 facilities in the 2 selected provinces on the management of malnutrition, including on MUAC screening for identification 	x	x	x	x	MoH, National Nutrition Programme, PHDs in KPS and SVR	MDG-F	Training \$15000 Contract \$5000	\$20,000	The training focus on the additional 14 HC in Kampong Speu and 5 HC in Svay Reing province.

		of malnourished children and community management of acute moderate malnutrition									
ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.12 (2) Provide referral costs (transportation) for families with children with severe malnutrition for treatment at the Referral Hospital leve (estimated 800-1,000 children under 5 per year will benefit from this support)		x	X	x	MoH, NNP, PHDs in KPS and SVR and direct UNICEF execution	MDG-F	Supply \$	\$0	Activity to continue with HEF resources
ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.13 (3)Health Centre staff follow-up and supervise MSGs/VHSGs at the community and health center levels					MoH, National Nutrition Programme, PHDs in KPS and SVR			Cover	
ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.14 (4) Procure basic equipment/supplies for estimated 4,000 VHSG volunteers for management of malnutrition at the community level (ie. MUAC tapes, scales, job aids, therapeutic food)	x	x	X		MoH, National Nutrition Programme, PHDs in KPS and SVR and direct UNICEF execution		Supply \$10,000 Contract \$79,999	\$89,999	
ibid	WFP (SO4): Reduce chronic hunger and undernutrition	1.3.15 Procure the fortified blended food ('commodity') and transport the commodity to health centres in KSP and SRG	x	x	X	x	MoH, National Nutrition Programme, PHDs in KSP and SRG		Supplies \$70,000 Personnel \$30,000	\$100,000	\$95,000 carry-over from 2011
ibid	UNICEF Increased equitable access to and utilization of quality social services	1.3.16 Monitor the stock, storage and distribution of the commodity at health centres and at the community level; Conduct household spot checks among beneficiary households					MoH, National Nutrition Programme, PHDs in KSP and SRG	MDG-F		Included above	
Promote improved nutrition and food safety in vulnerable households (i.e. malnourished children, pregnant and lactating women caregivers) & their communities through		1.3.17 Distribution of small equipment to 80 Farmer Field Schools, targeting at least 2,000 vulnerable households of malnourished children, pregnant and lactating women, and to at least 60 VHSGs members, in improving access to and consumption of micro- nutrient-rich foods through kitchen gardening and small scale livestock	x	x	x		MAFF	MDG-F	Contract \$20.640	\$20,640	

homestead food		production									
production and											
Farmer Field Schools											
	FAO SO H Improved food security and better nutrition	1.3.18 Training of 2,000 vulnerable households and 60 VHSG members receiving the equipment in the most food insecure villages of the 2 provinces on appropriate homestead production techniques, in food					MAFF	MDG-F		Covered	
ibid	FAO SO H Improved food security and better nutrition	preparation and preservation. 1.3.19 Identify and train VHSG members, caregivers and communities at 80 Farmer Field Schools and at the 60 VHSG members receiving equipment, targeting at least 2,000 households and at least 400 VHSG members, in food-based nutrition education, kitchen garden and small scale livestock production for better diets, as well as composting, planting fruit trees, making seedbeds, transplanting seedlings, etc.		x	×	x	MAFF	MDG-F	Contract: \$10,194 Personnel: \$51,900 Supply: \$6,816	\$68,910	1,431.57\$ Carry over from 2011. Activities focus on monitoring, follow- up, organizing exchange between Farmer Field Schools, and TOT workshop for PDA about non-formal Community Development.
(Provincial Education Officers and District	Increased equitable access to and utilization of quality social services	 1.3.20 Conduct training of trainers in the 2 provinces for the PoE representatives, DoE representatives, primary school teachers and NGOs in understanding mainstreaming nutrition in ECD and relevant lifeskills based NFE programs. 13.20a: Conduct extensive monitoring and evaluation in selected districts in 2 provinces 	ŀ	X	x		MoEYS	MDG-F	Personnel: \$ Travels:\$3000 Contract: \$11,450	\$14,450	Training activities accomplished. \$11,450 allocation from 2.1.7 activity budget to the existing 3,000\$ New Activity: Conduct extensive monitoring and evaluation in selected districts in both provinces

	access to and utilization of quality social services lementation of exist	 1.3.21 Support trainings for non formal education teachers and facilitators, comune officials and parent associations in understanding and mainstreaming ECD and food security related lifeskills in community based NFE program. About 120 teacher trainers are targeted to be trained in 2 provinces and 30 national teacher trainers at the national level on FSN through NFE and ECD. ing nutrition, food security, and agri status of legislation, policies and str 	cult			ies st	rengthened, an	ld new p		rition develop	\$12,200 carry over from 2011 will be allocated for personnel (\$6500) and training (\$5700). Activity focus on training on FSN and ECCD to teacher trainers at both provinces and at national level.
responses for practi	-	status of legislation, policies and su	aleg	gies c	011 IIU	unuo	II, 1000 securit	y and ag		Jiovide	
Legislation on maternity protection including the Labour Law, social security acts (specifically the new National Security and Security funds) etc. reviewed	ILO Enhance the coverage and effectiveness of social protection for all	2.1.1 Review on legislation and implementation of maternity protection legislation. Interviews with stake holders, with focus on identifying the reasons for non implementation of legislation and solutions/actionable recommendations. Publication of results.	x	X	Х	×			Trainings (\$2,622) Supplies (\$1,000); Personnel (\$491) Contract (\$887)		\$1,803 carried over from 2011 to use for Contract (\$928) & personnel (\$875)
ibid	ILO: Enhance the coverage and effectiveness of social protection for all	2.1.2 Organize sharing workshops with IR partners.	x	x	x	x	MoLVT	MDG-F		\$O	Done in 2010
ibid	ILO Enhance the coverage and effectiveness of social protection for all	2.1.3 Capacity building activities. Focus will be on action planing around the recommendations. Technical input from HQ. Interviews with stakeholders to ensure accuracy and pertinence of plan of actions. Follow up at the workplace level for the implementation of action plan.	X	X	x	x	MoLVT		Trainings (\$3,150) Supplies (\$4,850) Other direct cost (\$2,000)	\$10,000	\$5,837 carried over from 2011 Contract (\$3,076); Other direct cost (\$2,761) \$2,329 carried from 2.1.2 in 2011 for contract.
Strengthened capacity of MoLVT in	ILO Enhance the	2.1.4 Selection of MoLVT master trainors (meetings, explanation	х	х	Х	Х	MoLVT		Trainings (\$4,669)		\$5,966 over from 2011

maternal health	all	sessions, follow up). Organise training, including ToT, for MoLVT staff responsible for OSH issues, which include maternity protection. Training programme includes 10 modules.							Personnel (\$3,331) Other direct cost (\$2,000)		Personnel (\$1,293) Contract (\$4,673)
,	ILO Enhance the coverage and effectiveness of social protection for all	2.1.5 Pilot program in factories. Capacity building for industrial physicians to ensure the implementation of maternity leave, breastfeeding and other aspects that promotes maternal and child health. Pre-pilot survey. Follow up with master trainers. Post round one training and feedback sessions with master trainers to ensure incorporation of system.			X	X	MoLVT	MDG-F	Trainings (\$7,073) Personnel (\$2,502) Other direct cost (\$360) Contract (\$65)	\$10,000	\$8,526 carried over from 2011 Contract (\$8,526)
ibid	ILO: Enhance the coverage and effectiveness of social protection for all	2.1.6 Design, laying out and publication and printing of the training material and supportive documentation. Production of an interactive version of the training kit	Х	X	X	x	MoLVT	MDG-F	Trainings (\$2,000) Other direct cost (\$3,000)	\$5,000	\$1,756 carried over from 2011 Other direct cost (\$1,756)
action for the Early Childhood	access to and utilization of quality social services	2.1.7 Facilitate and support inter- sectoral consultation meetings, and the training of the central and provincial education officials to develop the ECCD National Plan of Action with nutrition mainstreamed.	×	x	x		MoEYS	MDG-F		\$5,050	Remaining from \$16500 is \$11450 moved from 2.1.7 to be allocated in 1.3.20 for training activity
ministries in the number and level of trained staff on Food Security and Nutrition aspects		2.1.8 Conduct 4 decentralized 3-day trainings for 100 provincial, district and commune staff in the two provinces on FSN concepts and objectives		x	×	x	CARD		Contract: \$2,500	\$2,500	Focus on follow up FSN decentralized training to CC to integrate FSN into CC investment plan.
	policies, strategies	and guidelines developed		·	·	·					

of malnutrition, including screening, referral, manage- ment and follow up (a) Guideline on the use of MUAC for identifying mal- nourished children (b) Guidelines on community based management of acute malnutrition (c) National standard treatment guidelines for severely mal- nourished children developed Policy and implementation guidelines, including procurement plans, for the prevention	SO9 To improve nutrition, food safety and food security, throughout the life- course, and in support of public health and sustainable development WHO SO9 To improve nutrition, food safety and food security, throughout the life-	 2.2.1 Develop/finalize the three guidelines: develop training manual for management of moderate malnutrition and the use of MUAC 2.2.2 Develop the policy and implementation guidelines on Food Fortification and Food-based Programmes for the Prevention & Control of Micronutrient Deficiencies 		×	X	x	МоН		\$ Personnel \$	\$0 \$0	\$ 25,500 carry over from 2011 for personnel
and control of micronutrient deficiencies in women and children	course, and in support of public health and sustainable development	2.2.2a Develop proposal for setting up a Master in Nutrition Programme					MoH/NNP/ Univ. Health Sciences	MDG-F		\$0	Activity completed
v	<u>v</u>	d food security and nutrition monito	<u> </u>				1				
1 0		security and nutrition monitoring sy	ysten	n esta	blis		-	0			S
An integrated national food security and nutrition monitoring system is developed by the Food Security and Nutrition Information Management Taskforce	Strengthen the capacities of	3.1.1 Support and coordinate with CARD, NIS, the Food Security and Nutrition Technical Working Group, and the Food Security and Nutrition Information Management Taskforce	x	x	x	X	CARD, NIS		Personnel \$6,000	\$6,000	

food security and	equitable access to and utilization of quality social	3.1.2 Coordination meetings between members of food security data analysis team (FSDAT) from different ministries held to produce quarterly reports	x	x	x	x	CARD and FSDAT	MDG-F	Contracts \$5,000	\$5,000	Moving UN responsibility from UNICEF to WFP Support to workshop costs
partners An integrated nutrition analysis team is formed and	equitable access to and utilization of quality social	3.1.3 Capacity building of food security data analysis team for strengthening their analytical skills and report writing skills, use of data for policy development and planning purposes		X	x	×	CARD and FSDAT	MDG-F	Personnel \$10,000	\$10,000	Moving UN responsibility from UNICEF to WFP \$10,000 carry-over from 2011 Technical support to train food security data analysis team
Capacity strengthened to improve assessment and monitoring of food insecurity, especially with regards to identifying & analyzing the conditions of the most vulnerable groups, targeting food security and nutrition policies and intervention impacts	SO H Improved food security and better nutrition	3.1.4 Conduct on-the-job training aimed at strengthening the capacity of the national statistical systems (especially of MOP, National Institute of Statistics, of MAFF, of MoH) to produce timely and quality food & agriculture statistics useful int the process of hunger reduction programmes.	,				MOP/National Institute of Statistics	MDG-F	Training \$	\$ 0	Activity finished in 2011.

Production and dissemination of integrated analysis and vulnerability analysis and mapping tools with the latest available demographic, food security, agriculture and nutrition data, nutrition and employment data	Strengthen the capacities of		×	x	x	x	CARD, NIS	MDG-F	Personnel \$5,000	\$5,000	
ibid	WFP (SO5):	3.1.6 Update—and build the capacity of CARD to updatethe online Food Security Atlas (version 3)	x	x	x	x	CARD, NIS	MDG-F	Personnel \$20,000	\$20,000	\$40,000 carry-over from 2011
ibid	WFP (SO5):	3.1.7 Produce updated commune-leve poverty maps		x	x		CARD, NIS	MDG-F	Contracts \$25,000	\$25,000	Transfer funds from Unicef to WFP (\$25,000)

ibid	Strengthen the capacities of countries to reduce hunger, including through hand-over strategies and local purchase. (SO2): Prevent acute hunger and invest in disaster	 3.1.8 Support the production of the annual report based on the integrated food security and nutrition analysis team's output 3.1.8 a Contribute to mid-term review of Strategic Framework for Food Security and Nutrition (2008-12) and development of Strategic Framework for Food Security and Nutrition (2012-16) 		CARD, NIS	MDG-F	Personnel \$20,000	\$20,000	<u>New activity:</u> 3.1.8a Activity complete
ibid	WFP (SO5): Strengthen the capacities of countries to reduce hunger, including through hand-over	3.1.9 Production of materials and dissemination at monthly TWG FSN and other relevant forums when necessary 3.1.9a Support MoP ID Poor programme to produce poverty and profiles with socioeconomic and vulnerability data.		CARD, NIS, MoP/ID Poor	MDG-F	Contract \$10,000	\$10,000	3.1.9 removed in 2011. \$10,000 carry-over from 2011 <u>New activity:</u> Support to MoP/ ID Poor for poverty profiles
ibid	WFP (SO5): Strengthen the capacities of countries to reduce hunger, including through hand-over strategies and local purchase. (SO2): Prevent acute hunger and invest in disaster preparedness andmitigation measures	3.1.10 Support improvements to and maintenance of CARD's Food Security and Nutrition Information System (FSNIS) website		CARD, NIS	MDG-F	Contract \$8,000	\$8,000	

MUAC screening for malnutrition and for the supplementation of micronutrient powder (sprinkles) monitoring system to be incorporated into HIS: pilot in the two target provinces (Kampong Speu and Svay Rieng)	SO9 To improve nutrition, food safety and food security, throughout the life- course, and in support of public health and sustainable development	3.1.11 Train and build the capacity of 300 health staff at the national level and in the 2 selected provinces					MoH (DPHI), PHD's	MDG-F	Contract \$ 5,000	\$5,000	
JP Output 3.2: Man	- U	on, monitoring & evaluation of JP									
	UNICEF Increased equitable access to and utilization of quality social services	3.2.1 Launch of the Joint Programme					All JP			\$ O	Activity completed
	nutrition, food safety and food security, throughout the life- course, & in support of public health & sustainable development						МоН, МоР	MDG-F		\$ O	Activity completed
	nutrition, food safety and food security, throughout the life- course, & in support of public health & sustainable development	•	x	X			МоН, МоР		Contract \$ 80,000	\$ 80,000	Carry over to 2013
	equitable access to and utilization of quality social services	3.2.4 National Coordinator for the Joint Programme and 50% of UNICEF Nutrition Specialist	x	x	x	X	UNICEF		Personnel	\$76,475	
		3.2.5 Two Provincial Coordinators for the Joint Programme	X	х	х	х	UNICEF	MDG-F	Personnel	\$49,000	

	and utilization of										
		3.2.6 Support operational cost for national coordinator workplace for the joint programme	X	Х	x	X	CARD	MDG-F	Contract 6,900	\$6,900	Moving UN responsibility from UNICEF to WFP
	equitable access to	3.2.7 Support operational cost for provincial coordinators for the joint progrogramme	Х	X	x	x	UNICEF	MDG-F	Supply	\$10,000	
	equitable access to	3.2.8 Document and disseminate JP information and results, final evaluation of the JP.	x	x	x	х	UNICEF	MDG-F	Contract	\$ 40,000	
Total UNICEF									1.1 Supplies \$ 170,000 1.2 Personnel \$ 125,475 1.3 Training \$ 49,500 1.4 Contracts \$ 228,538 1.5 Other direct costs \$ 0		
Total WHO									Supplies \$ 0 1.2 Personnel \$ 30,000 1.3 Training \$ 0 1.4 Contracts \$ 128,000 1.5 Other direct costs: \$ 0		
Total FAO Total WFP									1.1 Supplies \$ 6,816 1.2 Personnel \$ 51,900 1.3 Training\$ 0 1.4 Contracts \$ 37,534 1.5Other direct costs \$ 0 1.1 Supplies		

rr				 		1		
						\$ 70,000		
						1.2 Personnel		
						\$ 91,000		
						1.3 Training \$0	7	
		l i				1.4 Contracts		
						\$ 54,900		
						1.5 Other direct	-	
						costs \$0		
T () 0				 			*	
Total ILO						Supplies	\$ 95,600	
						\$ 5,850		
						1.2 Personnel		
						\$29,310		
						1.3 Training		
						\$28,950		
						1.4 Contracts	7	
						\$ 19,160		
						1.5 Other direct	-	
						costs \$ 12,330		
Total UNESCO						1.1 Supplies	\$ 63,200	
TOTAL DIVESCO							\$ 63,200	
						\$0	_	
						1.2 Personnel		
						\$ 24,450		
						1.3 Training		
						\$ 14,300		
						1.4 Contracts		
						\$ 24,450		
						1.5 Other direct	_	
						costs \$		
Subtotal							\$ 1,202,463	
Cubiotal							Ψ 1,202,400	
Indirect support costs						UNICEF	\$ 84,172.5	
(7%)						\$ 40,146	ψ 07,172.5	
(1 /0)							-	
						WHO \$ 11,060	4	
						FAO \$ 6,737.5	4	
						WFP \$ 15,113		
						ILO \$6,692		
						UNESCO]	
						\$ 4,424		
Grand Total for Y3						÷ ·, · – ·		
							<mark>\$1,286,635.5</mark>	
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Agenda of the PMC meeting



Joint Programme for Children, Food Security and Nutrition in Cambodia

Programme Management Committee Meeting

UNICEF Meeting Room Date: 13 December 2011 Time: 8.30 am – 11.30 am

Tentative Agenda

1-	Welcome and introductory remarks	(15 min)	Co-chairs
2-	Self-introduction of the PMC members	(15 min)	All
3-	Presentation of the outputs of the JP (display outputs materials on the table)	(15 min)	NPC
4-	Presentation results of midterm evaluation and the improvement plan	(45 min)	UNICEF
5-	Presentation AWP 2012 and budget for PMC endorsement	(30 min)	NPC
6-	Closure remarks	(15 min)	Co-chairs

List of participants

List of Participants for PMC Meeting, 13 December 2011

No	Name	Position/Organization
1	H.E. Srun Darith	Deputy Secretary General, Co-chair of PMC Council for Agricultural and Rural Development (CARD)
2	Mr. Douglas Broderick	UN Resident Coordinator, Co-chair of PMC
3	Mr. Carlos Blasco Villa	Ambassador of Spain
4	Mr. Juan Pita	AECID General Coordinator Spanish International Cooperation Agency (AECID)
5	Mr. Srun Sokhom	Deputy Director General, MAFF
6	Mr. Lay Sovann	Deputy Director of Child Labor Department Ministry of Labor and Vocational Training (MoLVT)
7	Mr. Puth Samith	Director of School Health Department Ministry of Education, Youth and Sport (MoEYS)
8	Dr. Prak Sophoanneary	Deputy Director of National Maternal Health Center
9	Mr. Richard Bridle	UNICEF Representative
10	Ms. Viorica Berdaga	Head of Child Survival Unit United Nation Children's Fund (UNICEF)
11	Mr. Joel Conkle	Nutrition Specialist United Nation Children's Fund (UNICEF)
12	Ms. La-Ong Tokmoh	Technical Officer Nutrition World Health Organization (WHO)
13	Ms. Edith Heines	Deputy Director of WFP
14	Ms. Heng Mory	Programme Officer, WFP
15	Mr. Luc Hieu	FAO-Project Coordinator Food and Agricultural Organization (FAO)
16	Mr. Chea Sophal	National Project Coordinator International Labour Organization (ILO)
17	Mr. Santosh Khati	Head of Education Unit United Nations Educational Scientific and Cultural Organization (UNESCO)
18	Ms. Marina Oro	Programme Coordinator United Nations Educational Scientific and Cultural Organization (UNESCO)
19	Mr. Ung Kim Heang	National Programme Coordinator Joint Programme for Children, Food Security and Nutrition
20	Mr. Savun Sam Ol	Provincial Programme Coordinator Joint Programme for Children, Food Security and Nutrition