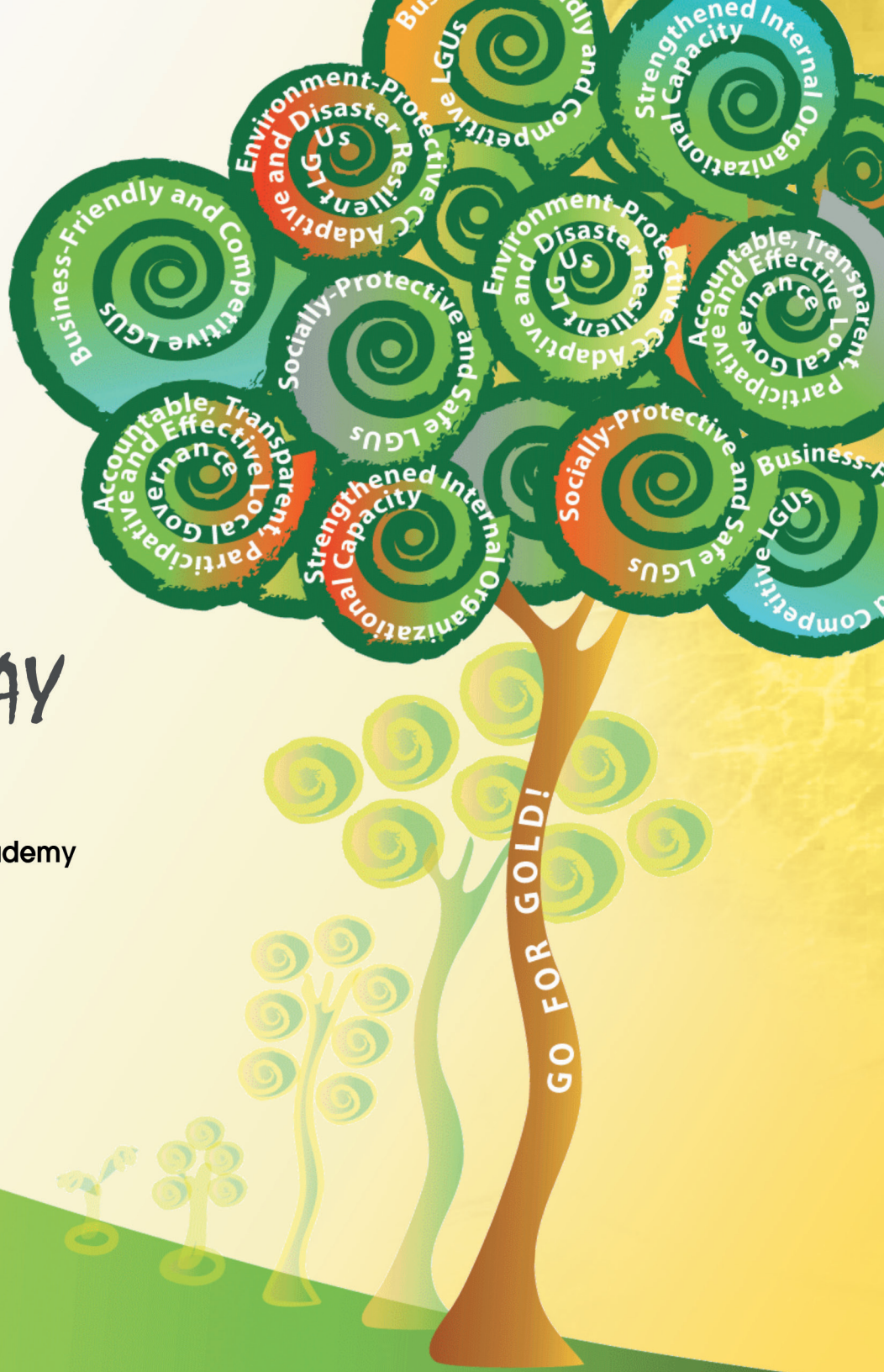


BANYUHAY 2012

Local Government Academy
Annual Report



About the Cover

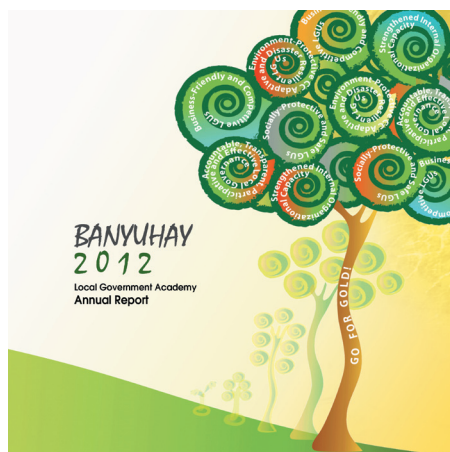
The cover design of the 2012 annual report of the Local Government Academy portrays the gradual transformation of a tree from a seedling to a full-grown one following the Banyuhay theme (a contraction for Bagong Anyo ng Buhay) of the previous years' annual reports. The "Go for Gold" inscribed on its trunk signals the LGA's readiness to venture into its new business model of being the enabler and knowledge broker for capacity development interventions both for LGUs and DILG personnel as it celebrates its silver anniversary for the ensuing year. The crown bears the outcome areas that it shares with the Department of the Interior and Local Government through the Academy's programs and projects. The green and fertile ground is the oasis of nurturing support to the Academy by all local governance stakeholders and development partners. The pervading yellow color is the clarity of direction for local governance stakeholders transforming islands of best practices into an archipelago of good governance as legacy of the late DILG Secretary Jesse M. Robredo and Chairman of the LGA board of trustees.

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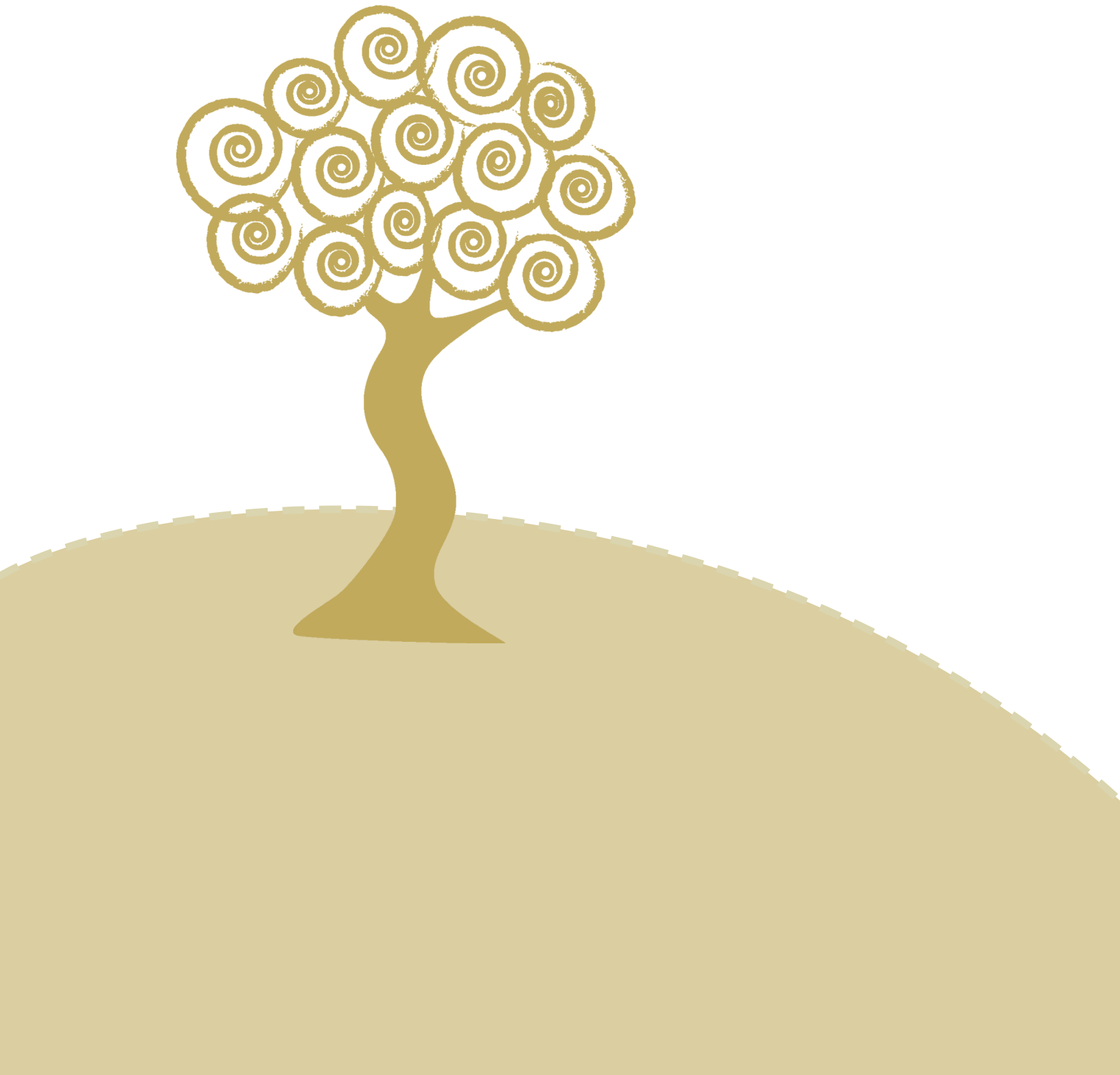
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BANYUHAY 2012

Local Government Academy
Annual Report



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Acronyms

SPs	-	Panibagong Paraan sa Pagpapalakas ng Panlokal na Pamahalaan
AECID	-	Agencia Española de Cooperacion Internacional para el Desarrollo
AMTP	-	AIDS Medium Term Plan
ARTA RCS-		Anti-Red Tape Act Report Card System
BAGAD	-	Barangay Agenda for Governance
BAWASA	-	Barangay Water System Association
BLGD	-	Bureau of Local Government Development
BNED	-	Barangay Newly Elected Official
BPLS	-	Business Permit and Licensing System
BRE	-	Business Retention and Expansion
CBDRRM	-	Community-Based Disaster Risk Reduction and Management
CCA	-	Climate Change Adaptation
CIDA	-	Canadian International Cooperation Agency
CLGSC	-	Central Local Government Scholarship Committee
CSC	-	Civil Service Commission
CSO	-	Civil Society Organization
DILG	-	Department of the Interior and Local Government
DRRM	-	Disaster Risk Reduction and Management
DTI	-	Department of Trade and Industry
GDP-UNDP-		Government of the Philippines-United Nations Development Programme
HIV-AIDS-		Human Immuno Virus-Acquired Immunity Deficiency Syndrome
HRIS	-	Human Resource Information System
IFC	-	International Finance Corporation
JMC	-	Joint Memorandum Circular
KM	-	Knowledge Management
KRA	-	Key Result Area
LCE	-	Local Chief Executive
LED4LGUs-		Local Economic Development for LGUs
LEIPO	-	Local Economic and Investment Promotion Officer
LGBT	-	Lesbian, Gay, Bisexual, Transgender
LGDO	-	Local Government Operations Officer





LGRC	-	Local Governance Resource Center
LGRRC	-	Local Governance Regional Resource Center
LGSP	-	Local Government Support Program
LGU	-	Local Government Unit
LoGoTRI-PhilNet-		Local Governance Training and Research Institute-Philippines Network
LRC	-	Local Revenue Code
LRI	-	Local Resource Institute
LSB	-	Local Special Bodies
M&E	-	Monitoring and Evaluation
MDG-FACES-		Millennium Development Goals Family-Based Actions for Children and their Environs
MPDLG	-	Mainstreaming Peace and Development in Local Governance
MRB	-	Major River Basin
MSAC	-	Multi-Stakeholder Advisory Council
MSM	-	Men Having Sex with Men
NEO	-	Newly Elected Official
NGA	-	National Government Agency
ODA	-	Official Development Assistance
OPPAP	-	Office of the Presidential Adviser on the Peace Process
PDRRM	-	Provincial Disaster Risk Reduction and Management
RAAT	-	Regional AIDS Assistance Team
RSP	-	Regulatory Simplification Project
SGH	-	Seal of Good Housekeeping
SK	-	Sangguniang Kabataan
SLGP	-	Strengthening Local Governments in the Philippines
STEP	-	Social Transformation through an Environmental Program
V2V PipeLoG-		Vigilance to Volunteerism: Program Intensifying People's Engagement in Local Governance
VSO	-	Voluntary Service Overseas



message

The year 2012 marked a deeply poignant moment for the Department of the Interior and Local Government with the passing of Secretary Jesse Robredo, whose legacy of honest and dedicated government service continues to echo in the halls of our institutions, including that of the Local Government Academy.

We take pride in what we achieved during the past year as we ensure that Sec. Jesse's ideals remain alive by maintaining the highest standards of integrity and performance and by serving our stakeholders with the same honesty, passion, and dedication that he exemplified.

As the Department's main capability-building arm for our local government units, the LGA has consistently delivered on its mandate by pushing forward an agenda of empowerment so that our LGUs can become stronger and more capable of meeting the exacting demands of good governance. We must also keep focused on the path forward along President PNoy's "Daang Matuwid" vision, which has opened new challenges and opportunities for the entire DILG family.

There remains plenty of room to build and develop the capabilities of our local government units in such diverse fields as tourism promotion, infrastructure development, human resource development, streamlining of processes, information technology, livelihood, and trade promotions, among others.

But all these undertakings must revolve around an ultimate goal: to better serve our people, our true bosses, so that they may ultimately enjoy the blessings of a better life in a vibrant democracy.

I commend all the men and women of the Local Government Academy for a meaningful and fruitful year. May you continue to empower and transform our LGUs in our collective pursuit of a just, humane, and progressive Philippine society.



MAR ROXAS

Secretary



message



Capacity development is a centerpiece of concern for successful local governance in the Philippines. The Department of the Interior and Local Government recognizes that the LGA has a tremendous role for continuous local government capacity development that nurtures genuine local autonomy. Over the years, the LGA has continuously supported learning communities that deal with a wide array of multifaceted concerns—a testimony of staying true to its mandate and core values. As the capacity development arm of the DILG, the LGA remains committed and steadfast in ensuring that our policy thrusts are in line with our *raison d'être*, which is to continuously contribute to meaningful improvements in the lives of the Filipinos.

These are indeed challenging times, especially for those who share our commitment to creating pathways to transparent and accountable local governments. As the anthology of accomplishments captured in this annual report suggests, inherent in the work to create pathways to success for LGUs are exhilarating opportunities: to generate new insights strengthen existing partnerships and build new ones, inspire creative new approaches, and benefit from shared knowledge.

LGA's commitment to capacity development through the provision of innovative approaches, tools, and techniques for all our local governments nationwide is its overarching service. Nevertheless, LGA continues to build partnerships and expand its networks with various development partners—a milestone which transcends boundaries—to be able to meet the increasing demand for capacity development.

Congratulations, LGA!

A handwritten signature in black ink, appearing to read 'A. Panadero'.

AUSTERE A. PANADERO, CESO I
Undersecretary for Local Government

message

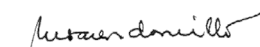
This year has been another busy one for the Local Government Academy. We have continued our focus on delivering local government units sustainable capacity-development interventions geared towards empowerment and accountability, disaster-resiliency, competitiveness, and orderliness. Also, we have improved our own internal organizational systems to serve our clientele and partners better.

One of the highlights for us in 2012 was the launch of sets of programs in anticipation of our 25th year as the country's Local Government Academy with the theme: "Go for Gold." This significant milestone signals the start of our unique path to harmonize capacity development in the country. As the LGA proceeds through the transition from a public sector training institution to a knowledge broker for capacity development, it will face challenges and unique opportunities that may never arise in another government organization. More broadly, it will require a fundamental shift in mindset—a new shared understanding that capacity development will entail a balanced and sustainable practice, with continuing dialogue between and among local governance stakeholders.

Towards this direction and more generally over the past years, we in LGA have been particularly emphasizing three things—making our clientele the focus of our business, contributing to a holistic capacity development system, and creating a culture of innovation and excellence.

Much of what we achieve is the result of working with our partners. As always, I want to thank our staff and stakeholders across the government, business sector, and community who have worked together in 2012 to help keep learning communities connected.

I have no doubt that in 2013 we will generate new opportunities and come up with fresh ideas about how we can continue to deliver great service to our local communities.



MARIVEL C. SACENDONCILLO, CESO III
Executive Director



Executive Summary



Once again, the Local Government Academy has had an extraordinary year in 2012. The year was characterized by important strategic decisions geared at enhancing the delivery of capacity-development interventions for our local communities by continuously challenging norms and focusing on innovation. Clearly, LGA remained vital and steadfast in support of the continued and growing needs of LGUs to create impact at the community level. It has once again built on strategic and organizational strengths through dynamic partnerships and promoted value-adding to existing capacity development programs while complementing the efforts of other government and nongovernment organizations, local resource institutions, private sector associates, and other development partners.

In pursuing our mandate we have focused our efforts in achieving four major development outcomes, namely, Empowered and Accountable LGUs, Disaster-Resilient LGUs, Competitive and Business-friendly LGUs, Conflict-free and Safe Communities, and Strengthened Internal Governance. As it turned out, the journey proved to be more complex and enduring for LGA.

The theme of this annual report reflects the organizational evolution that is producing impact at the individual, institutional, and societal levels. It presents a view of what we have learned and are learning about charting roads to success for our organization and our communities via our shared vision and convictions. As an organization, we have started to evolve by adopting a new business model that suits the changing market for LGU capacity development. More importantly, the changes we have implemented and are implementing are aimed at the ways in which we work and expand our coverage and network. The intent of those changes is to make us more focused, more coherent, more integrated, more connected, and more aligned with our long-term direction and with our ultimate goals.

There was, of course, much more activity during 2012 to be proud of, and from which to learn. Each of these efforts mirrors our commitment to continuously create an enabling environment for our LGUs. Together, these interventions created opportunities that fuel the process of continuing decentralization and our pursuit to genuine local autonomy. Maximizing both the knowledge and the opportunities of 2012 indeed will be essential in responding to the challenges of the future.



our existence

The Local Government Academy is a premiere training and development institution attached to the Department of the Interior and Local Government dedicated to provide innovative capacity-building initiatives towards effective local governance.

Catering to the capacity-building services of local government officials and functionaries, local resource institutions, and DILG personnel, the LGA also provides capacity-development assistance to the private sector and international local government authorities.

Driven by its commitment to help improve the lives of the people in the country, LGA helps government leaders and governance stakeholders to enhance their capacities, ponder innovative strategies, invest on their local capacities, and inspire them to be passionate in improving governance at the local level.

vision

The LGA is the premiere training and development institution for capacity building towards innovative and effective local governance.

mandate

“There shall be established in the Department of Local Government a Local Government Academy which shall be responsible for human resource development and training of local government officials and the Department Personnel.” (Executive Order 262, Section 14)

mission

As we advance toward our vision, the LGA reiterates its commitment to all our stakeholders ...

To the **Local Officials**, to ensure availability of appropriate education and training services to local officials;

To the **Local Functionaries**, to continuously ensure the availability of appropriate training and development services direct to specific needs of local functionaries;

To the **Partners**, to strengthen networking and collaborative efforts to deliver our commitments to clients;

To the **DILG Personnel**, to continuously upgrade their capability towards excellence in the performance of their functions and responsibilities;

To the **LGA Personnel**, to continuously upgrade their capability as a training and development institution.

goals

- Provide continuing education for local governance
- Strengthen and enhance linkages and partnerships with various leagues
- Strengthen partnerships with local academic institutions

core values

- Integrity
- Commitment
- Teamwork

Empowered and Accountable LGUs



1

The **2010 Newly-Elected Officials Program**, initially offered in 2007, is in line with the Department's mandate to develop the capabilities of local government units by helping Newly Elected Officials effectively discharge their duties and responsibilities. Composed of 4 components, namely, Component 1: Ensuring a Smooth Transition, Component 2: Laying the Foundation, Component 3: Building Alliances, and Component 4: Sharpening the Saw, the program ultimately aims to facilitate the preparation of LGU development roadmaps. For this year, the program was focused on Component 4: Sharpening the Saw, where demand-driven interventions based on the capacity needs of the LGUs were implemented. Thus, **11** mayors and vice-mayors were enrolled in the Masters of Development Management and Governance program, a graduate studies program offered in partnership with the Institute of Governance and Rural Development - College of Public Affairs, UP Los Baños. Moreover, **250** LGU officials attended the Metamorphic Leadership Program for Municipal Treasurers and Assessors of Region IV-A.

Component 2: Laying the Foundation of the 2010 **Barangay Newly-Elected Officials program** involves cascading these at the barangay level followed by continuous monitoring with the aim of enhancing the proficiency of barangay officials in performing their mandated tasks and responsibilities. Statistics show 37,758 or almost 90% of the total number of barangays in the country have undergone the Barangay Newly-Elected Officials (BNEO) Program, with 321,264 barangay officials trained and 30,150 barangays (80%) that have crafted their Barangay Agenda for Governance and Development (Barangay AGAD). A Skills Enhancement and Values Formation Program for 680 mothers and female guardians in the urban slums were also held for 17 barangays under Component 4: Sharpening the Saw.

To complement interventions at the LGU level is the **Vigilance to Volunteerism: Program Intensifying People's Engagement in Local Governance**, which aims to increase CSO Participation in local governance. Instead of focusing only on local planning as a venue for CSO participation, the V2V's goal is to provide a full-swing intervention to create conducive venues for CSOs to actively engage in local governance. It has 4 components, namely, Component 1: CSO Mapping, Component 2: LSB Strengthening, Component 3: Volunteer Program, and Component 4: Local Governance Watch. With the roll-out implementation of Component 2 this year, which was aimed at improving access of CSOs to local governance through improvements in policies, trainers trained during the last quarter of 2011 were tapped to strengthen 218 CSOs/LSBs from **44** LGUs in Region V and 359 DILG officers/CSOs in **107** LGUs in CARAGA. The Conduct of Volunteerism in Local Governance: An Orientation on Building Effective Citizenship sought the participation of **30** representatives from DILG regional offices and the academe. In addition, a partnership with the Voluntary Service Overseas (VSO) Bahaginan Foundation saw the launch of the Volunteer Program during the 2nd Volunteering Expo and the conduct of "Volunteerism in Local Governance: An Orientation on Building Effective Citizenship for Local Governance Regional Resource Center (LGRRC) and Academe."



2012 V2V PIPELOG, 2nd
Volunteering Expo /
March 13, 2012

2012 MDG-FACES Program,
Distribution of Nego-Karts,
Tabaco City/
November 22, 2012



2012 MDG-FACES
Program, 2nd
Business Meeting /
October 10, 2012

In line with national commitments to the Millennium Development Goals (MDGs), assistance was extended to LGUs to improve their performance in the achievement of targets through the **MDG-Family-based Actions for Children and their Environs in the Slums (MDG-FACES) program**. With the intended outcome of enhancing living conditions, especially of their children, women-headed households in the slums have been mobilized to attain household-level MDG targets and proposed actions identified in the MDG Family Covenant. Following its initial implementation last 2008 where 31 cities from all over the country benefitted from the program, an additional **22** LGUs in 9 regions (*Table 1 Annex*) have been covered this year of the 2nd National Roll-Out. Through the preparation of Family Quick Action Guides, Quick Response Mechanisms, and subsequently, the implementation of various livelihood demonstration projects at the barangay level, a total of 800 children and 800 mothers are currently being assisted by the program.



Under the same goal, two (2) ODA-capacity development programs were implemented this year. With the conclusion of the AECID-funded **Strengthening Local Governments in the Philippines Program—Phase III**, accomplishments for the infrastructure component saw the completion of 14 public works projects, prioritized in the local development plans, for 5 LGUs in Region V and 4 LGUs in CARAGA (*Table 2 Annex*). As the project was designed to strengthen the institutional capacity of LGUs in promoting development policies and projects that improve the community residents' quality of life and contribute to reducing the vulnerability of the most disadvantaged groups, **12** LGUs were able to update their respective Local Revenue Codes through the participation of 84 representatives from Regions V and CARAGA, and **10** LGUs prepared their action plans to comply with RA 10121 and RA 9729. Moreover, partner DILG offices in Region V and CARAGA implemented various capacity-building activities from January to February, which were granted financial support from the SLGP-III project.

DILG Region V sought the completion of 10 trainings and study tours: Enhancement Training for 107 MLGOOs in Strengthening CSO Participation in the Local Special Bodies; Trainers' Training for 34 LSB representatives; Writeshop for 64 provincial LGU officials in Catanduanes for the crafting of the *Manual of Local Governance Operations*; Skills Enhancement for 29 Tiwi ComTrade Center Project Management Office staff for the crafting of the *Manual of Operations*; Leadership and Financial Management Enhancement Training for 61 BAWASA members of San Miguel Island, Tabaco City, for the crafting of the Customer Service Code; Social Transformation through an Environmental Program for Effective Waste Management (STEP) and Study Tour to Teresa, Rizal, for 30 officials in



2012 SLGP-Phase III, Improvement of Water Supply System—Level II, Brgy. Visita, Tabaco City

2 LGUs; Training for 34 Trainers on the Strengthening of LSBs with action plans to conduct LSB roll-out; Workshop for 183 LGU officials in the preparation of a Capacity Development Agenda for non-SLGP LGUs; Media and Communications Planning Exercise for 139 LGU information officers for the preparation of a communications plan and the organization of the Bicol Information and Communications Officers League (BICOL); and Barangay Development and School Improvement Planning Seminar Workshop for 226 LGU officials in Tiwi.

With regard to initiatives from DILG CARAGA, a total of 5 capacity-development activities were held for the same period: DRRM-CCA planning for 105 LGU officials in the preparation of 25 action plans to mainstream DRRM and CCA; Study Tour of 18 LGU officials of the Water Hyacinth Livelihood Industry in Las Piñas for 2 LGUs; Business Planning Workshop participated by 73 LGU officials for the preparation of 15 action plans for business plan formulation; Best Practices Documentation Writeshop: Ecological Tourism Roadmap of CARAGA in Focus participated by 63 LGU officials in 19 LGUs; and, V2V Strengthening of Local Special Bodies for 173 LSB members in 4 provinces.

2012 SLGP-
Phase III,
Conversion
of controlled
dumpsite into
municipal
ecological park,
Esperanza,
Agusan del Sur



As the GOP-UNDP programme **“Promoting Leadership and Mitigating the Negative Impacts of HIV and AIDS on Human Development”** successfully ended last 2011, a new partnership on **“Scaling up Effective and Sustained Response on HIV and AIDS”** has been put into gear in support of the national development priorities and goals of the 5th AIDS Medium-Term Plan (AMTP) 2012–2016. This programme seeks to strengthen capacities of national and local governments and communities to plan and implement sustained, comprehensive, and effective responses to HIV and AIDS. With the previous conduct of five (5) leadership trainings for effective and sustained response to HIV and AIDS, the conduct of the 6th Regional AIDS Assistance Teams (RAATs) Leadership Training “Commitment in Action: Addressing the HIV and AIDS at the Regional Level” enhanced the capacities of 44 RAATs representatives on monitoring and evaluation. Technical and financial support were also extended to the preparation of the National MSM and TG HIV-AIDS Strategy Plan 2012–2016. Capping off 2012 program activities was the participation of 42 representatives from 7 component groups (NGAs, CSOs, faith-based communities, private sector, development partners, LGBT network, and media) in the conduct of the Forum on AIDS Situation and Response in the Philippines: Halt the Spread of HIV: Breaking the Barriers to HIV Prevention, where the Provincial Health Office of Aklan was also awarded 2012 Local Catalytic HIV and AIDS Mitigation Programme (Local CHAMP) for the implementation of a comprehensive and inclusive 5-component HIV-AIDS service package.



2012 HIV-AIDS program,
World AIDS Day, A Forum on AIDS
Situation and Response in the
Philippines / December 13, 2012

Under **Continuing the Voyage towards Sustained Results: Building Strategic Teams for Better Governance**, the Provincial Government of Batangas was able to prepare an action plan to establish a process on achieving local development thrusts and goals. Similarly, **24** LGU officials from the Municipality of Laoang, Northern Samar, were able to prepare an action plan to streamline their organizational structure.

In its continuous effort to promote excellence in local governance, the DILG gives out awards to exemplary LGUs through its flagship program Seal of Good Housekeeping (SGH), where compliance to the Anti-Red Tape Act (ARTA) Law was added last 2011 as the third criterion. The CSC, as the main proponent of the ARTA Law, developed the **ARTA Report Card System (RCS)** that would enable the monitoring of institutional compliance to the law. As application of the ARTA RCS necessitates the conduct of capacity-building interventions for DILG field officers who will be the main users of the system, LGA has been tasked to lead such interventions. The Pilot Run of the Training for Enumerators was attended by 56 DILG Region IV-A officers. This was followed by Training for Data Collectors for 61 regional trainers from DILG, CSC, and BLGD, who cascaded the intervention to 1,578 researchers. As of November 30, 2012, 1,542 LGUs or 87.87% have administered the ARTA-RCS, and **46.94%** and **47.31%** of which achieved excellent and good adjectival ratings, respectively.



Aligning Thrusts and Strategies
for Organizational Effectiveness,
Municipality of Laoang, Northern
Samar / February 1, 2012

Disaster-Resilient LGUs



2



2012 DRRM Project,
Pampanga Riverbasin
Collaboration Workshop /
November 26–30, 2012



2012 DRRM Project,
Local Climate Change Action
Plan Formulation /
November 26–30, 2012

With the passage of the Philippine Climate Change Act of 2009 (RA 9729) and the Philippine Disaster Management Act of 2010 (RA 10121), the Agency has been primarily tasked with institutional capability-building. A year after the conduct of a series of **Enhancing LGU Capacity on Disaster Risks Reduction and Management and Climate Change Adaptation** for 3,394 local officials from 603 provinces, cities, and municipalities, continuous monitoring on minimum compliance to both laws show as of December 14, 2012, a total of **58.62%** of the 1,636 cities and municipalities in the country have organized their local DRRM councils. Similarly, **43.15%** of LGUs have set up their local DRRM offices, while **46.58%** of LGUs have formulated their local DRRM plans.

Provincial-level data show that as of December 14, 2012, a total of 32.50% of provincial LGUs have reported success in the organization of their PDRRM Council; 30% reported establishment of their PDRRM Office; 28.75% have prepared their PDRRM Plans; and 12.5% reported to have prepared CCA action plans. With regard to initial formulation of local CCA plans, 26.16% of LGUs have already complied. In relation to this, 55 DRRM focal persons and representatives from LRIs, DILG offices, and partner institutions attended the 4-day Trainor's Training on the Formulation of a Local Climate Change Action Plan. The activity was done in partnership with the European Commission and Tanggol Kalikasan in recognition of the need to conduct a series of activities that will strengthen the collaboration of the government with local resource institutions (LRIs) on environmental governance and climate change adaptation.

Earlier this year, a Knowledge Exchange Forum on DRRM and CCA was attended by 126 LGU officials, including local chief executives, from 26 LGUs. This was followed by an LCE Forum on Geohazards attended by 80 representatives from 60 LGUs. With the refocusing of targets from the 27 vulnerable provinces to the contiguous local government units (LGUs) in the periphery of the major river basins (MRB) in the country consisting of 47 Provinces, **Collaboration Workshops** were held with **610** LGUs, in which **4,051** representatives from LGRCs, MSAC, LRIs, CSOs, NGOs, and NGAs, for all 18 MRBs, participated, as identified by the DENR, namely, Abra, Agno, Cagayan, Abulog, Pampanga, Bicol, Tagum-Libuganon, Ilog-Hilabangan, Panay, Tagoloan, Jalaur, Cagayan de Oro, Davao, Agusan, Mindanao/Cotabato, Buayan-Malungon, Agus, and Pasig-Laguna de Bay, plus the Zamboanga Peninsula. This resulted to the initial formulation of a common agenda for each river basin in terms of governance structure, financing scheme, and performance evaluation.

In partnership with the Spanish Government, through the Agencia Española de Cooperación Internacional para el Desarrollo (AECID), the project **Strengthening of the Response Capacity of Local Governments Affected by Typhoon Parma in Areas of Central Luzon** was designed to significantly contribute to the rehabilitation and reconstruction of communities affected by super typhoon Parma that devastated a large part of Central Luzon last 2009 through the improvement of public services, the necessary raising of awareness on disasters, and recovery of economic activities and basic infrastructure.



2012 DRRM,
Forum on Partnership-
Building on DRRM and CCA/
June 18–20, 2012



Parma Project,
Gabion Revetment,
Brgy. Calaoacan,
Municipality of Rizal



2012 Parma Project,
CB DRRM Training of
Trainers (7th School) /
November 26–30, 2012



2012 Parma Project, Bicol
Study Visit / November–
October 15–19, 2012

For 2012, much was accomplished by capacity-building activities done for the key result areas of strengthened municipal capacities in matters of disaster risk reduction and response and improved mechanisms of intermunicipal coordination and awareness-raising of the communities for Phase II: seven (7) schools of the Community-Based DRRM training of trainers which enhanced capacities of 219 LGU officials and department heads in **29 out of 32** local government units in Nueva Ecija on the conduct of community risk assessment within their barangays; four (4) schools of the Barangay DRRM Committee Planning and Risk Assessment Orientation, which covered 748 **(88%)** out of 849 barangays, and oriented 1,496 barangay secretaries and DRRM committee members to eventually prepare a reentry action plan to come up with an all-inclusive Barangay DRRM plan, and resulted to **81.31%** of barangays having activated their Barangay Disaster Councils, **80.46%** having setup BDRRMC, **0.24%** having prepared BDRRM plans, and **99.76%** having their respective barangay climate change action plans; two (2) schools of the DRRM seminar, in which 890 Sangguniang Kabataan (SK) officials in 31 LGUs in the province participated, and which aimed to present their roles and functions as SK Council chairpersons and members in encouraging youth participation and volunteerism in DRRM activities, as well as to orient basic life support skills essential during times of disasters; the DRRM Seminar for **126** Local Lady Legislators in 10 LGUs in Nueva Ecija to facilitate the preparation of draft legislative measures and other enabling mechanisms in support of RA 10121; and a DRRM Volunteer Management System Training for 30 representatives from 6 LGUs, which identified the next steps in enhancing an enabling environment for further volunteer engagement.

A 5-day learning visit to the Provinces of Albay and Camarines Sur was held primarily to assist the 34 representatives from 9 partner LGUs and the Provincial DRRM and DILG offices, composed of local chief executives and key officers directly involved in DRRM-CCA planning and management, in strengthening their capacity to plan, implement, manage, and sustain their respective DRR CCA development programs and projects and likewise build on this capacity to establish close linkages with other LGUs within the province and with other regions.



2012 Parma Project, DRRM
Seminar for SK Officials
of Nueva Ecija /
May 29–June 1, 2012

In support of the refocusing of DRRM interventions to major riverbasins, the project extended funding support to the conduct of collaboration workshops for Pampanga, Bicol, Cagayan de Oro, Agusan, and Zamboanga, which accounted for **5 out of 18** major riverbasins, covering 22 provinces, and resulted to the preparation of 5 operational framework strategies and signed pledges of commitment.

2012 Parma Project, Sustainable Livelihoods Project, Diversified Micro-Enterprises, Municipality of Rizal



2012 Parma Project, Infrastructure Project, Bailey Bridge, Municipality of Carranglan

Table 3 Annex shows the list of projects under the sustainable livelihoods component which underwent assessment and were subsequently endowed with a PHP 4 million grant each. Currently all 8 infrastructure projects in 4 LGUs for Phase I, and 2 out of 5 infrastructure projects for Phase II, have already been completed. *Table 4 Annex* shows the list of projects per partner LGU.



2012 Parma Project,
Sustainable Livelihoods
Assessment Rapid Appraisal



2012 Parma
Project, Sustainable
Livelihoods Project
on Vermicomposting,
Municipality of Llanera

Competitive and Business-Friendly LGUS



3

Establishing a “business-friendly climate” in every Local Government Unit has been among the initial thrusts of the government as anchored on the Anti-Red Tape Law, and also to attract and encourage businesses to apply for business licenses to improve revenue generation. As response, a partnership between the Department of the Interior and Local Government, development partners, and the Department of Trade and Industry developed the **Nationwide Streamlining of Business Permits and Licensing Systems (BPLS) program**, which primarily aimed to streamline business permits and licensing in as many LGUs as possible nationwide and set minimum service standards (JMC # 01) through process reengineering, computerization, customer relations, and institutionalization. A total of 1,004 LGUs have been trained on BPLS since 2010.

Through an established comprehensive BPLS M & E system, preliminary analysis in **27** cities (*Fig.1 Annex*) showed a steady increase with regard to BPLS standards compliance from 2010 to 2012. Most of the cities that reformed their BPLS experienced growth in business registrations and revenues derived from permits and fees. New registrations ranged from **10% to 124%**; while growth in renewals ranged from **4% to 10%** in selected cities (*Fig. 2 Annex*).

As of December 14, 2012, **451 or 94%** of the priority LGUs (2011–2012) have already streamlined their business permit and licensing process. In addition, **574** nontarget LGUs also received training from the pool of DILG and DTI coaches, and to which **372** have completed streamlining, while **158** are currently undergoing reforms.

Effective local governments work with multiple stakeholders in the development and implementation of long-term initiatives that will create a sustainable environment for retaining businesses and attracting investments, which in turn will contribute to poverty alleviation. To strengthen such capacities of LGUs, the program **Local Economic Development for LGUs (LED4LGUs)** has been, with support from the Local Government Support Program-Local Economic Development (LGSP-LED), designed to provide LCEs and their LED teams with a solid understanding of the basic principles and decision tools of LED to enable them to assess their LED opportunities and threats, develop and implement LED strategy and actions, and subsequently create a favorable enabling environment for local businesses to develop and grow.

2012 LED4LGUs Program,
Resource Generation and
Updating of the Local
Revenue Code





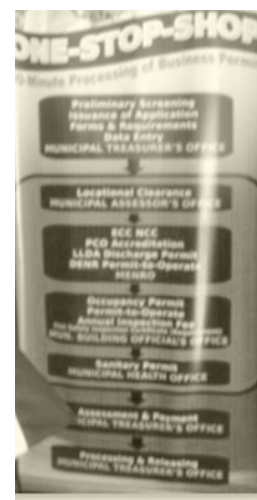
Building Sustainable
Competitive Local
Governments: Local Chief
Executives' Forum /
January 27, 2012

The program assisted **28** LGUs in crafting local revenue codes, and **128** LGUs in updating their current LRCs. Early this year, An LCE Forum on Building Competitive and Sustainable Local Governments was attended by **381** local chief executives. Moreover, LED team representatives, composed of the Local Chief Executive, Local Economic and Investment Promotions Officer (LEIPO), and members of the private sector and academe from **47** LGUs, participated in the Forum on LEIPO Powering on LED & the Launch of the LED Curriculum. Concluding program activities for this year, **12** LGU representatives from 2 provinces and 3 cities participated in a 5-day international benchmarking event in Singapore under the LED Knowledge Sharing: Building Governance Capacities of Local Leaders.

In relation to this, 44 representatives from **8** LGUs were trained on Business Retention and Expansion (BR+E): Taking Care of Local Enterprise, one of the modules in the LED Application Course and a community-based economic development tool for competitiveness, resulting to 8 action plans to initiate a BRE program for their respective localities. With recognition that tourism is a viable economic growth strategy for local governments in terms of job creation and poverty reduction, 29 LED team representatives from 7 LGUs and 3 LGU alliances were trained in the preparation of tourism business plans and project concept notes through the conduct of the Sustainable Tourism Development Training Workshop: Transforming Communities through Tourism.

Simplified and transparent regulatory procedures are expected to stimulate private investment, and subsequently support the productivity and growth potential of enterprises. In line with this, the Agency, with support from the Canadian Government through its Canadian International Development Agency (CIDA) and International Finance Corporation (IFC), has implemented the second phase of the **Regulatory**

Simplification Project for 2012. Interventions of the project to support the improvement of the investment climate as measured by private sector cost savings through improved business entry regulation has been expanded to the Cities of Puerto Princesa, Pasig, and Tuguegarao, taking off from the initial 4 cities in RSP-I. The last quarter of 2012 sought the participation of **73** LGU officials in the RSP II: Designing of Business Permit Registration Process. Reports from the LGU beneficiaries also showed the participation of 48 LGU representatives in diagnostic workshops, and 130 officials during the project launch. Also under the program, 65 technical staff from **24** LGUs in the Province of Lanao del Norte participated in a project proposal preparation workshop on Transition and Investment Support Plan for ARMM provision of potable water supply.



2012 LED4LGUs
Program, BR+E training

Conflict-Free and Safe Communities



4

Aligned with the government's peace and development framework, the Mainstreaming Peace and Development in Local Governance (MPDLG): Defining No Boundaries for Peace and Development program aimed to integrate peace- and conflict-sensitive programming planning, budgeting, and project implementation in targeted LGUs. It also aimed to institutionalize the capacities of local government units to better manage conflict, as well as implement peace and development initiatives that would address the root causes of conflict in their localities.

The program, which was a collaboration among the LGA, OPAPP, and BLGD, started by developing the training design and modules on the Training on Mainstreaming Peace- and Conflict-Sensitive Programming in the LGU Planning Process. The Agency then conducted a Training of Trainors (ToT), which **43** trainers from DILG and OPAPP attended.

Prior to program roll-out, pilot-testing of the training design and modules were done to **Regions XIII and IV-A**, which was attended by 139 LGU representatives. Currently, **23** out of **34** targeted conflict-affected LGUs (provinces) had already come up with conflict analyses and peace programs for their own localities.

Strengthened Internal Governance



5



2012 LGOO II & III Training,
Assessors' Orientation /
September 26–27, 2012

The Induction Training for Local Government Operations Officers (LGOOs) II and III focuses

on enhancing the competencies of LGOOs as catalysts for excellence in local governance. The prospective participants undergo a 5 month-long training on the designed curriculum which aims to impart adequate knowledge and skills and appropriate work attitude and values which a frontline field officer of the Department must possess. Through the three (3) components of the training, namely, Component I: General Orientation; Component II: Enhancement Training, Center (residential) training, Field immersion; and Component III: Validation for Certification, the participants gain knowledge on the basic competencies required for higher LGOO positions. Initially, an orientation training for 17 program managers and coordinators was held. This year, **415** out of **449** LGOO II and III took the Induction Training for Local Government Operations Officers (LGOO) II and III (47th Batch). Subsequently, 33 DILG personnel were also oriented on administering the LGOO Assessment Program.

Consultative Dialogue on the
Results of the Preliminary Study for
Classification System for Key LGU
Positions / May 16, 2012



Funded by the World Bank, the **Strengthening the Capacity of the Local Government Academy to Coordinate and Oversee Local Government Training and Capacity Building** project primarily envisions improving the institutional framework for the delivery of LGU capacity-building initiatives through enhancing the role of the Local Government Academy in the coordination and oversight of a highly fragmented market for LGU trainings. By strengthening the Academy's role, harmonization of capacity-building initiatives and settlement of coordination problems among different training providers can be attained.

The project focused on three components: first, on the Development of a New Business Model for LGA; second, on Strengthening its KM systems; and third, on the development of a Professional Certification System for Selected Local Government Functions. The first component centered on an organizational study of the LGA, which led to the development of a new business strategy and to processes predicated on a stronger oversight and coordinating role for the Academy. This was done through consultative workshops. Hence, some LGA Senior Staff were given opportunities to interact with counterparts from other countries who are working towards a similar approach to local government capacity-building. The second component aimed to strengthen LGA's knowledge-management (KM) systems to enable it to better match programs with current capacity-development requirements of LGUs according to established benchmarks. This was done through training of Online Facilitators and Local Governance Resource Center Technicians, and Materials Conversion. The last component centered on the study of the process for conducting competency assessment of key LGU technical functions. Specifically, it aimed to establish career systems linked to professional accreditation and selection of certification-granting institutions such as professional associations, leagues of local governments, etc. In relation to this, 19 DILG personnel attended the New Leadership Style for the 21st Century (HURIS).

For the past **4** years, the **Panibagong Paraan sa Pagpapalakas ng Panlokal na Pamahalaan (5Ps) program** has been continuously encouraging the DILG regional offices to design creative capacity-development projects to support the capacities of the LGUs towards delivering better basic services and improved governance. In the previous years, **16** provincial offices of the DILG have become recipients of the award. This year, **4** innovative projects of the DILG regional offices were given this award. They were also provided cash awards under the program.



Local Governance Resource Center Program (LGRC) Content Development and Database Management / June 29, 2012

The **Strengthening Local Governance Resource Centers (LGRCs) as a Harmonizing Mechanism for Effective Local Governance** is a program envisioned as a tool to harmonize effective local governance in the Philippines. An innovative knowledge-sharing mechanism, the Local Governance Resource Center (LGRC) continuously provides technical assistance to make LGUs expert in capacity-development. Due to LGRC, the DILG becomes a knowledge-centric organization that builds learning communities that pursue local governance excellence.

This year, the strengthening program was focused on developing the framework for multistakeholders capacity building and infrastructure and technical buildup. Aside from the conduct of 20 Best Practice Study Tours from Regions IV-A and V, which provided opportunities in modeling and sharing on various aspects of local governance, Knowledge Management Audits were conducted for external clients which promoted knowledge-sharing among MSAC members from Regions 2, 6, 7, 9, and 13. Each LGRRRC was also given two (2) sets of a multimedia package inclusive of a computer unit, fax machine, and printer. Aside from these, LGRRRCs continue to provide training, such as the Workshop on the Development of a Communication Plan and Framework Strategy, Content Development, Database Management and HRIS Development and Management, Knowledge Exchange and Partnership Forum on Disaster Risk Reduction Management and Climate Change Adaptation, and Strategic Planning Workshop for Strengthening LRIs of the LoGoTRI-PhilNet.

Being the Secretariat for the Central Local Government Scholarship Committee (CLGSC), the **Scholarship Program** for LGUs continues to give learning opportunities on areas such as health, agriculture, disaster management, and solid waste management to local government officials. A total of **25** local officials and functionaries were given foreign scholarships.

Annexes



Annexes

Table 1 :
MDG-FACES LGU
BENEFICIARIES

- I** Cities of Batac and Laoag
- III** Cities of Tarlac and Gapan
- V** City of Tabaco
- VI** Cities of San Carlos, Passi, Iloilo, Sagay, and Bacolod
- VII** City of Tagbilaran
- VIII** Cities of Catbalogan, Borongan, and Baybay
- IX** Cities of Dapitan, Tangub, Ozamiz, Valencia, Panabo, and Mati
- XIII** City of Bayugan
- CAR** City of Tabuk

Table 2:
2012 SLGP-Phase III, List of
Infrastructure Projects

Region 5

- Iriga City**
Construction of Bagsakan Center & Cold Storage Facility
- Tabaco City**
Improvement of San Miguel Island Level II Water System
- Tiwi**
Tiwi Livelihood and Skills Training Center
- San Andres**
San Andres Municipal Ecology Park
- San Miguel**
San Miguel Municipal Ecology Park

Region 13

- Mainit**
Construction of Magpayang Public Market
- Esperanza**
Conversion of Controlled Dumpsite to Ecological Park
- Carmen**
Establishment of Mango Processing Plant
- Hinatuan**
Hinatuan Ecological Park Development

LGU	Sustainable Livelihood Project
Municipality of Rizal	Vermiculture / Vermicomposting Municipal Breeding Farm
Municipality of Gabaldon	Cogon Grass Handicraft Production Tiger Grass Plantation and Walis Tambo Production Production and Marketing of Upland Gabi with Rambutan Tree Production
Municipality of Carranglan	Vermiculture and Vermicast Production cum Vegetable Gardening Micro-Finance on Vermicomposting
Municipality of Laur	Integrated Farming on High-Value Commercial Crops on Upland Areas
Municipality of Zaragoza	Diversified Micro Enterprises (Candle-Making, Meat Processing, Salted and Smoked Fish Processing, Ambulant Vending, Taho Making, Garment, Fishball Making)
Municipality of Llanera	Organic Fertilizer Production Dairy Caracow Dispersal
Province of Nueva Ecija	Laundry Detergent and Dishwashing Liquid Making Nipa Hut Making, Meat Processing Peanut Butter and Instant Salabat Making

Table 3.
List of Sustainable
Livelihood Projects

Location	Infrastructure Projects (Phase I)
San Jose City	Construction of Footbridge; Gabion Spurdike; Waterway Slope Protection
Llanera	Construction of Vaca Bridge with Retaining Wall and Slope Protection
Rizal	Construction of Gabion Revetment; Farm-to-Market Road
Carranglan	Rehabilitation of Bailey Bridge; Farm-to-Market Road

Location	Infrastructure Projects (Phase II)
Aliaga	Concreting of farm to market road
Gabaldon	Construction of Retaining Walls (Gabions)
Laur	Construction of Flood Control Dike with Gabions
Sto. Domingo	Concreting of Hulo-Malaya-Dolores Road
Zaragoza	Rehabilitation of farm to market road

Table 4.
List of Infrastructure Projects

Annexes

Table 5 :
2012 BPLS Program,
% compliance

REGION	TARGET LGUs	COMPLIANT	% to Target
NCR	1	1	100%
CAR	3	2	67%
I	16	13	81%
II	7	7	100%
III	130	130	100%
IV-A	142	122	86%
IV-B	15	9	60%
V	10	10	100%
VI	18	16	89%
VII	29	27	93%
VIII	31	31	100%
IX	8	5	63%
X	12	6	50%
XI	20	15	75%
XII	32	32	100%
XIII	6	6	100%
Total	480	432	90%

Table 6 :
2012 5Ps Program,
List of Innovative Projects

II	Brotherhood in the Grassroots (BIG BARANGAYS)
	Greening Isabela’s Future Today (GIFT): Empowering the Youth in Securing the Future
IV-B	Local Governance Accessibility Convergence Enhancement (GRACE) Program
X	WeBUILD Environment

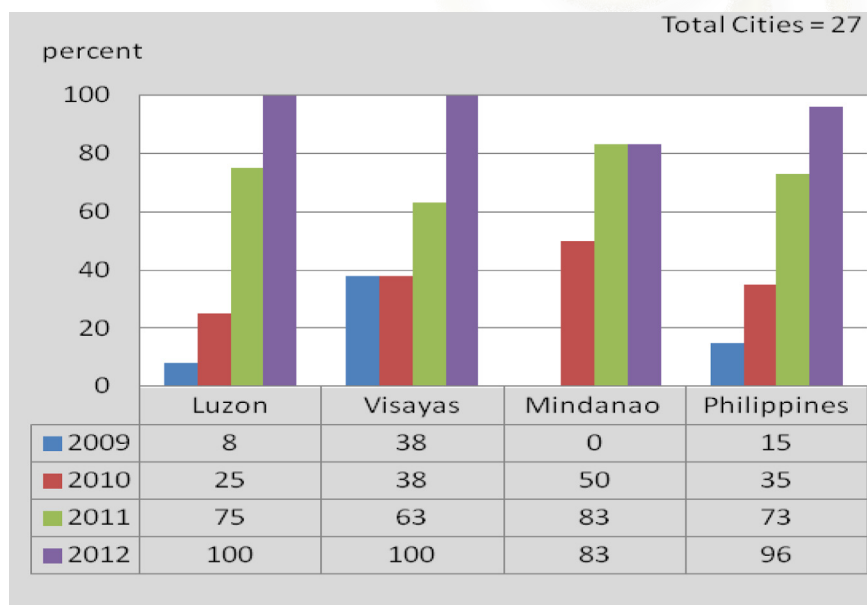
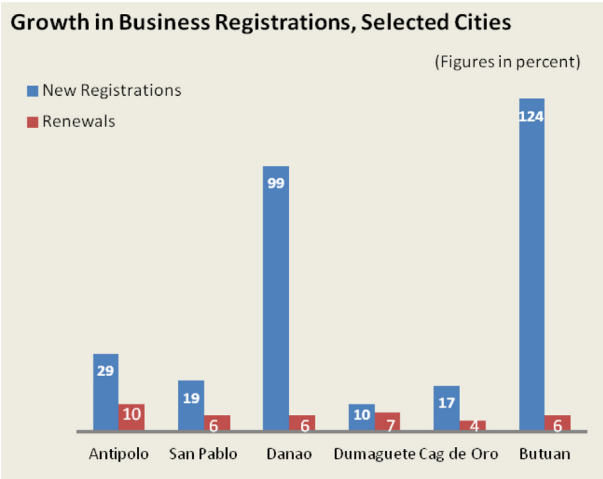
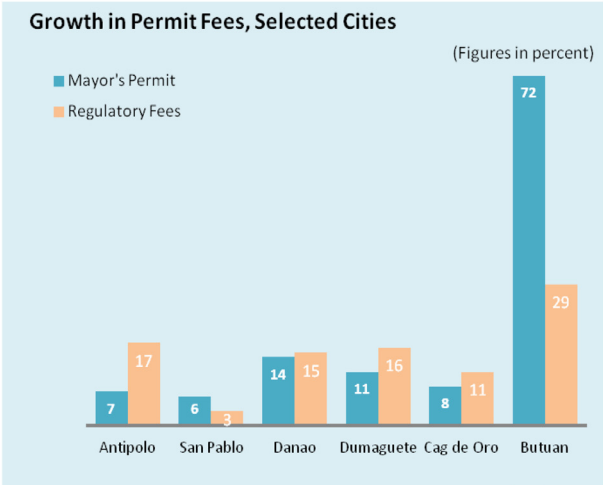


Figure 1 :
2012 BPLS Program,
Compliance to BPLS
Standards

Annexes

Figure 2 :
2012 BPLS Program,
Growth in Permit Fees and
Business Registrations for
Selected Cities



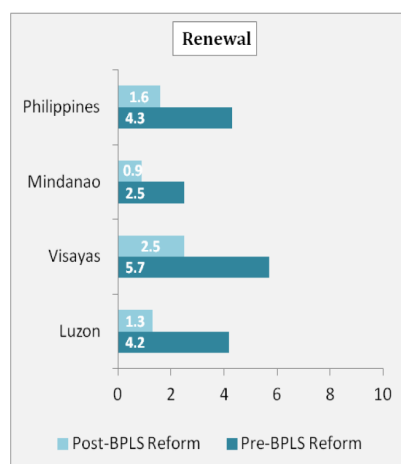
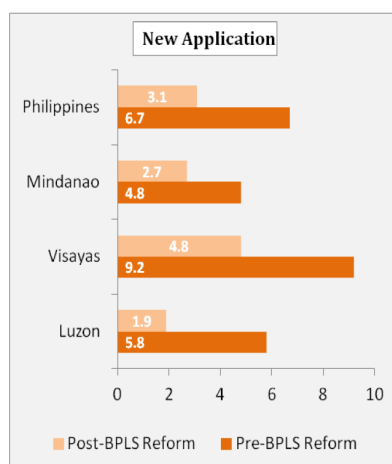
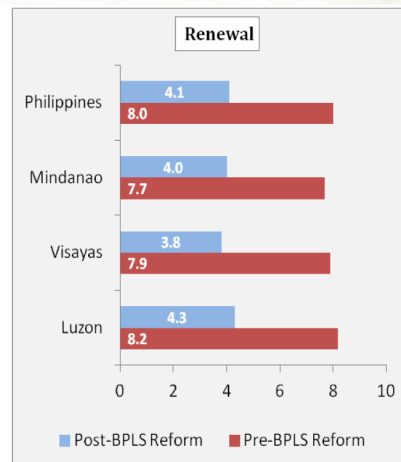
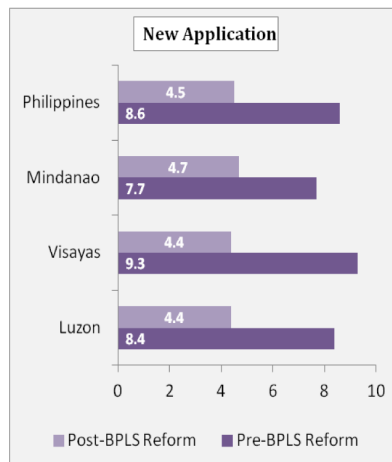


Figure 3 :
2012 BPLS Program,
Average No. of Steps,
No. of Days



For Fiscal Year 2012, a total appropriation of EIGHTY FIVE MILLION SIX HUNDRED FIFTY THOUSAND PESOS (PHP 86,650,000) was approved for the Local Government Academy which was broken into (a) Personal Services (PHP 17,702,000) and Maintenance and Other Operating Expenses (PHP 68,948,000).

A big portion of the budget was allocated for HRD and training services for LGUs, which is equivalent to 70% (PHP 60,655,000) of the total appropriation, while the remaining 30% (PHP 25,995,000) was for the DILG.

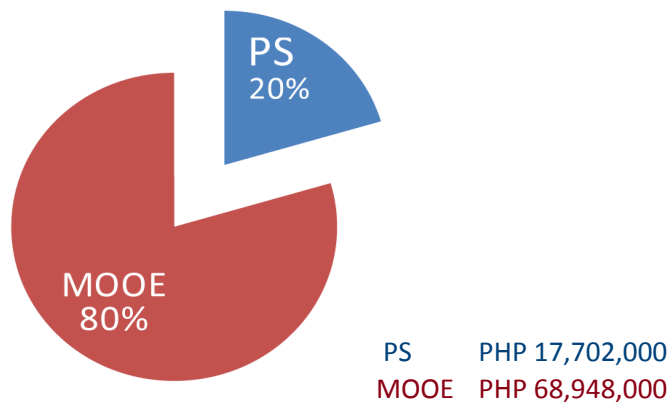
Also, a total of PHP 71,370,650 was given to the Academy by its donors/ partners to support the implementation of its major programs and projects.

In support of the five (5) key priority areas of the current administration, several major projects were conducted for the enhancement of LGUs in various areas of local governance, such as Newly Elected Officials Program, V2V PIPELOG (Program Intensifying People's Engagement in Local Governance)—KRA 1: Anti Corruption, Transparency, Accountable and Participatory Governance; MDG—FACES (Family-Based Action for Children and their Environs in the Slums) Project, Local Economic Development for LGUs (LED4LGUs), Resource Mobilization and Updating the Local Revenue Code (LRC), Nationwide Streamlining of Business Permits and Licensing Systems (BPLS) and Regulatory Simplification Project II—KRA 2: Poverty Reduction and Empowerment of the Poor and Vulnerable and KRA 3: Rapid, Inclusive Sustained Economic Growth; Mainstreaming Peace and Development in Local Governance—KRA 4: Just and Lasting Peace and Rule of Law; and Strengthening LGU Institutional Capacity on Mainstreaming Disaster Risk Reduction and Climate Change Adaptation in Local Governance—KRA 5: Integrity of the Environment and Climate Change Mitigation and Adaptation.

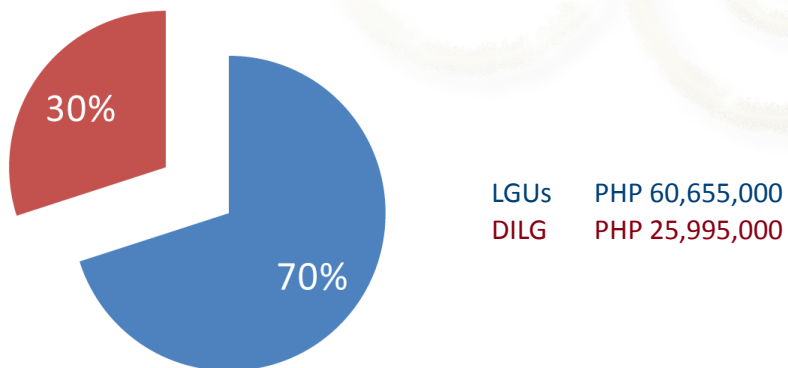
Further, activities such as the Training for the DILG, Strengthening the Local Governance Resource Centers (LGRCs), LGA Strengthening, and 5Ps (Panibagong Paraan sa Pagpapalakas ng Panlokal na Pamahalaan) were also conducted to strengthen the internal governance capacity of the Department.

Lastly, as we ready ourselves and condition our minds to a more challenging year ahead, we continue to extend our gratitude to our donors/partners for additional funds that give our committed LGA workforce the credit they deserve for another successful year of delivery of quality training interventions to our clientele, the Department and the LGUs nationwide.

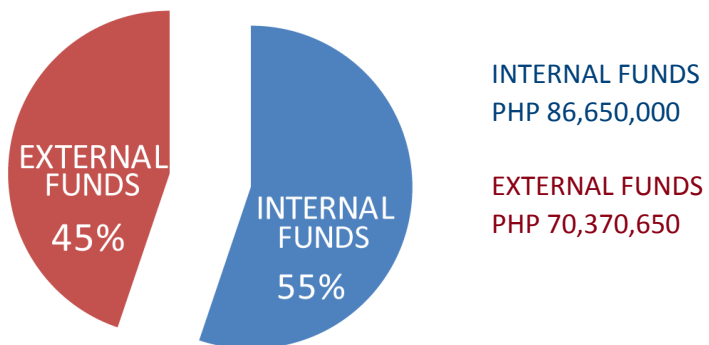
Internal Funds



Funds for LGUs vs. Funds for DILG



Internal Funds vs. External Funds





The succeeding year will surely be a busy and challenging year for the Local Government Academy (LGA), it being an election year and the silver anniversary of its creation.

As in any election year, LGA customarily implements orientation seminars and workshops to newly elected local officials to acquaint and familiarize them of their duties and responsibilities towards excellence in local governance.

On its 25th year anniversary, LGA is gearing up to embark on a roadmap following its new business model. Under this model, LGA is now ready to take on its role more aggressively as an enabler and knowledge broker for LGU capacity-development interventions. This strategy also responds to the clear-cut goal of reinforcing the readiness of provinces, cities, municipalities, and barangays, as well as NGOs, CSOs, people's organizations, and in due course, the nation as a whole, to manage new demands and maximize opportunities brought by the 2015 ASEAN Economic Community (AEC).

With the upcoming “ASEAN Ten” integration in mind, LGA will continue delivering regular and demand-driven trainings to LGUs in partnership with other local governance stakeholders. Regular trainings include the course offerings to LGUs, such as the Newly Elected Officials (NEO) Program, Local Economic Development (LED) for LGUs, among others. Demand-driven capacity development interventions are requests from concerned LGUs for training based on their capacity development agenda.

Strategically utilizing the Local Governance Resource Centers (LGRCs) as vehicle, interactive transactions will be made available to LGUs such as, including but not limited to, the matching of demand and supply on LGU capacity development, and to some extent as permitted, paperless transactions, which will be done on-line to include a payment system perfected through the Web. Another feature would be teleconferencing, which will widen communication channels between the resource persons and the intended audience in selected areas of the country. This development is deemed cost-effective, as it will lessen traveling costs for both the participants and resource persons.

Likewise, the Academy will continue with its mandate of enabling DILG personnel for them to hone their skills in assisting the LGUs.





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